



BUDGET DOCUMENTS

Financial Policies & Operational Plan

2021-2022

For consideration at the Ordinary Meeting on 21 July 2021





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BUDGET OVERVIEW

The 2021/22 Budget has been prepared on a bottom up basis with responsible fiscal management in mind and a full awareness of Council's current financial position. This budget has been guided by the outcomes of the business improvement program Council has completed during the last financial in conjunction with the Queensland Treasury Corporation. The major projects impacting on Council's bottom line this financial year will be flood recovery works and the continuation of COVID-19 Stimulus funded programs, some of which has been carried over from the 2020/21 financial year.

The 2021/22 Budget year will be no different to others, in that Council will be faced with having to exercise tight control over its spending. Whilst significant funding is expected for flood repair works, these monies will be targeted to specific projects. Council will still need to carefully monitor its general cash reserves in order to meet other capital obligations under the roadworks, plant replacement and asset renewal programs.

The increase in rates revenue will provide an additional 12% revenue. This however has been generated through changes to differential categories. The general increase in rates has been limited to 3% for continuing categories including the townships and rural categories.

During the year the land valuations have been completed by the Valuer-General and there has been significant increases in many values across the Shire. However the valuation changes includes large variances across different sectors and properties which will have some individual impacts across the area. Council is aware of the economic times being experienced by ratepayers within the shire and has sought to keep rate rises to a minimum while attempting to source government funding for projects where possible.

Council has been successful in attracting federal and state funding for a number of much-needed projects within the shire. Some of these projects and the associated funding are set out in the list below. A comprehensive list of all projects is set out within the budget papers.

Council has also increased the minimum charges for continuing rating categories by \$40.

With these comments in mind the 2021/22 financial year has an operational deficit of \$5.5M, including depreciation of \$7.5M. These continued operational deficits are a very sobering thought and obviously refocuses the attention on the burning issue of financial sustainability in local government particularly west of the Great Dividing Range in Queensland.

At the end of June 2021, Council's accumulated funds, amounted to \$7.8M. However, this will be impacted this year with Council's commitment to projects that have either commenced or been funded with grants and matching revenue. In line with its general approach, Council has committed that if the supporting grant funding is not received, the projects will not progress, thus reducing the impact on our funds and providing for responsible management of our position.

Council is also mindful of the risk in carrying large debt, particularly when our own sourced revenue is low, and other revenue streams are subject to large variations.

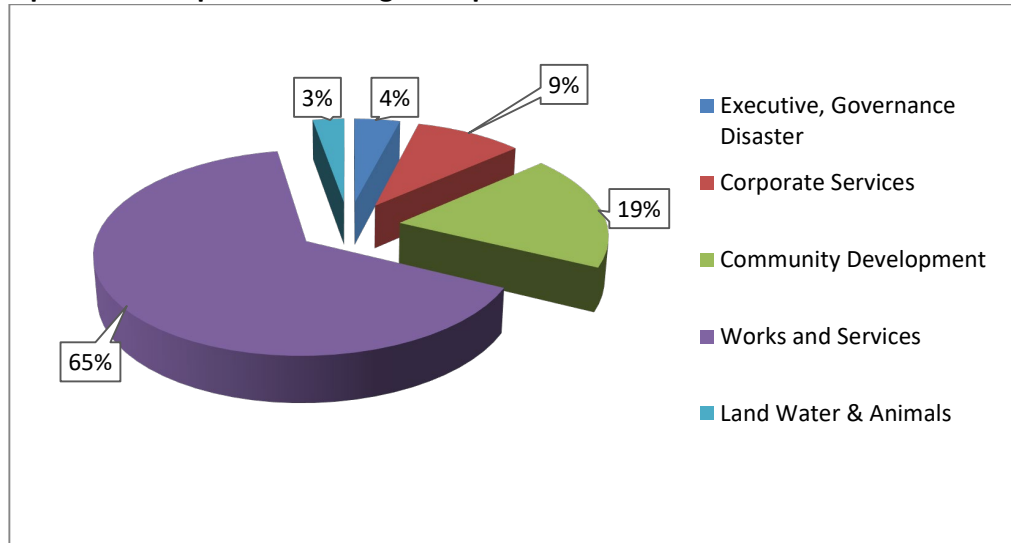
Council believes that we all have to live within our means, and whilst debt is a valid method of financing assets that have a future value and can be sold to realise that value, it is also passing on a debt to future councils and members of the community. Therefore there is significant support from Council to continually review our operations, and look towards doing our business more efficiently, so as to capitalise on some of these savings. With modern technology, communications, improved vehicle maintenance requirements and better opportunity to upskill our employees, there is opportunity to save costs within our organisation through good management and good governance. It is incumbent on Council and senior management to ensure our staff has the skills and knowledge to support the vision of Council into the future.

SOME OF THE MAJOR PROJECTS FOR 2021/22

Description	Project cost	Government Funding
Jundah Hall Upgrade Stage 2	\$50,000	\$50,000
Road and Drainage Structure Program		
Maintenance	\$900,000	
Capital	\$3,123,000	\$2,838,000
Windorah Water Treatment Plant Upgrade	\$1,075,829	\$1,075,829
Jundah Water Treatment Plant Replacements	\$90,000	\$90,000
Stonehenge Treatment Plant Upgrade	\$110,000	\$110,000
Regional Water Upgrade Projects	\$126,000	\$86,000
Drainage (Culvert /Floodway) Projects		
Haughton Vale Rd	\$150,000	\$150,000
Jundah Winton Rd	\$450,000	\$450,000
Yaraka Retreat Rd	\$250,000	\$250,000
McPhellamy's Crossing	\$745,000	\$745,000



Operational Expenditure Budget Graph and Details



Operational Expenditure Budget	
Executive, Governance Disaster	868,992
Corporate Services	2,039,836
Community Development	3,998,532
Works and Services	13,945,857
Land Water & Animals	598,727
TOTAL OPERATIONAL BUDGET	21,451,944

Budget Snapshot

- 3% General Rates increase on average across continuing categories.*
- 10% Rates Discount continues*
- \$20 Garbage Charge Increase to \$220 per service.*
- Additional Bin services charge moving to \$90 per service.*
- 9% Water Charge increase.*
- 5% Increase in Pest Animal Control Charge*
- 8.03% Interest on Outstanding Rates commencing 30 days after close of discount.*

- Total Operational Budget of \$21.45M*
- Total Capital Program of \$7.8M*
- Roads and Drainage Capital Program \$4M*
- Water Capital Program \$1.4M*
- Plant Replacement Program \$1.845M*
- Buildings/ Equipment Capital Program \$100k*

BARCOO SHIRE COUNCIL

Vision

A professional organisation creating a better future for our community.

Mission

To serve our community through sustainable infrastructure and service delivery.

Values

Simplicity

We will simplify things for ourselves and our community and focus our efforts on the things that matter most.

Transparency

We will meaningfully engage with our community in our decision making processes and in the delivery of our projects, services and infrastructure.

Accountability

We are all accountable for our actions, inactions, professionalism, performance and behaviour which will drive our culture of continuous improvement.

Respect

We will respect each other, our organisation, our community and our environment.

Strategic Objectives

Economy

Maximise macro-economic growth of the Shire
Maximise local business opportunities in dealing with Council
Maximise local employment opportunities within Council
Maximise economic impact of the shire's key industries
Enhance transport infrastructure

Community

Identify and address community needs and opportunities to create positive change
Meaningfully engage with the community
Build community connectedness through community events, activities and use of public facilities
Develop community capacity to facilitate positive change
Through improved performance, enhance Council's reputation within the community

Environment

Enhance Rural Lands Services
Reduce prevalence of pest weeds and animals to enhance biosecurity outcomes
Improve water efficiency
Environmentally compliant waste service
Enhance beautification of towns and surrounding areas

Organisation

Improve Council's financial sustainability
Improve Council's performance as an employer
Improve Council's governance performance
Improve Council's internal business management performance



REVENUE POLICY

Policy Number: BSC-037	Version: 3
Classification: Statutory	Section: Corporate Services - Sustainability
Date Adopted by Council: 21 July 2021	Resolution Number: 2021 07 016
Next review Due: 31 July 2022	Responsible Officer: Chief Executive Officer
Last Reviewed:	<p>Review: Note: This Policy is reviewed when any of the following occur:</p> <ol style="list-style-type: none"> 1. The related information is amended or replaced. 2. Other circumstances as determined from time to time by the Chief Executive Officer. <p>Notwithstanding the above, this Policy is to be reviewed at intervals of no more than two years.</p>
Legislation: <i>Local Government Act 2009, Local Government Regulation 2012</i>	

OBJECTIVE

The purpose of this Revenue Policy is to set out the principles used by Council for:

- The levying of rates and charges,
- Granting concessions for rates and charges,
- The recovery of overdue rates and charges, and;
- Cost-recovery methods.

POLICY STATEMENT

The Barcoo Shire Council can be recognised as a medium sized rural Local Government that is well known for its diverse and complex landscapes which change depending on the climate. Barcoo Shire is vast in its jurisdiction and as such has a complex and varied range of services and responsibilities.

For many years, the Council's budget has been revenue driven rather than expenditure orientated. This approach has meant that Council provides for the necessary administrative, maintenance and operational expenses through revenue. An amount of revenue will be set aside for capital expenditures in the current budget and another amount set apart for future capital expenditure. It is acknowledged that Council must "maintain" and "control" expenses and be prepared to allocate necessary resources over an extended period of time, in order to purchase discretionary capital items. Council must also seek out and await the allocation of special grants. Borrowing is not a preferred budget option, however it may be contemplated in special circumstances.

The revenue based budget approach reverses the textbook approach to rating. The usual budget model will see rates calculated so as to deliver the difference between budget expenditure and other income. Although the budget expenditures contemplated under the usual model may have been subject to trimming to fit economic circumstances, the underlying approach differs considerably both in theory and in practice to that used by Barcoo Shire Council along with many other Shire councils.

Council has made a decision to trim expenditure so as to permit it to live within its usual income. This may see some expenditure deferred and some temporary acceptance of lower standards for roads or other infrastructure than is ordinarily desirable. However, Council considers that containing rate increases and providing greater certainty about rate levels from year to year is a better option for its community than raising more revenue to fund more or better services that cannot be sustained in the long term.

The rate increases in some differential categories may be higher than those in others. However, such adjustments will be directed at achieving greater rating equity within Council's broader strategy of containing, through conservative budgeting, the increase in aggregate general rate revenue.

The overall rating strategy will continue to see differential rating, minimum rates and concessions used to gather necessary revenue equitably and to acknowledge different patterns for the use of Council's services.

DEFINITIONS

Nil

PROCEDURE

PRINCIPLES

A. Principles used for the making of rates & charges

In general Council will be guided by the principle of user pays in the making of rates and charges so as to minimise the impact of rating on the efficiency of the local economy.

Council will also have regard to the principles of:

- Transparency in the making of rates and charges
- Having in place a rating regime that is simple and inexpensive to administer
- Equity by taking account of the different levels of capacity to pay within the local community
- Flexibility to take account of changes in the local economy.

In accordance with section 94 of the *Local Government Act 2009*:

1. *Each local government:*

- a. *must levy general rates on all rateable land within the local government area; and*
- b. *may levy*

- i. *special rates and charges; and*
- ii. *utility charges; and*
- iii. *separate rates and charges.*

(1A) Without limiting subsection (1), a local government may categorise rateable land, and decide differential rates for rateable land, according to whether or not the land is the principal place of residence of the owner.

2. *A local government must decide, by resolution at the local government's budget meeting for a financial year, what rates and charges are to be levied for that financial year.*

Where possible, Council will endeavour to base all rates and charges on a full cost recovery basis. In making its decisions regarding the quantum of rates and charges, Council will endeavour to avoid undertaking borrowings. It is understood however, that in order for Council to undertake certain specific projects, borrowing may be a necessary requirement.

1. GENERAL RATES

Council recognises that different categories of land use will generate different needs and requirements for Council services and facilities. Council also recognises that it will incur a different level of resource expenditure to provide the necessary services and facilities.

Although a single general rate would provide simplicity, its adoption would necessitate Council setting a high minimum rate to deal with the fact that land values in the three towns are very low in relation to rural land but those who live in the towns have greater access to Council services.

Council believes that the existing distribution of the general rate burden through its differential rates regime is generally equitable as it reflects incremental changes over many years.

Council proposes therefore to continue to levy differential general rates to ensure that the rate burden is distributed in similar fashion to the pattern in recent years. Council will continue to gather data and to consider this information so as to further refine this process.

To ensure that owners of land across all differential categories contribute equitably to the cost of common services, Council applies a minimum rate to each differential rating category.

2. SPECIAL RATES AND CHARGES

Council may make and levy a special rate or charge on rateable land, to help defray the cost of providing a service, facility and or an activity where, in Council's opinion:

- The land, or the occupier of the land, has or will especially benefit from the provision of the service, facility or activity; or
- The occupier of the land, or the use made or to be made of the land, has, or will, especially contribute to the need for the service, facility or activity.

3. UTILITY CHARGES

Council may make and levy a utility charge on any land, whether vacant or occupied, and whether or not it is rateable land; or a structure; to recover costs in relation to the provision of services and/or facilities. Barcoo Shire operates water treatment and reticulates services to all three communities and will charge within the bounds of fairness and equity of charges with reference to similar charges across the State. Cost Recovery will not be achieved in the near future.

4. REGULATORY AND NON-REGULATORY CHARGES

Regulatory charges shall be measured on the basis of the estimated cost of providing the goods or service. Non-regulatory charges shall be measured on a commercial basis unless it is considered necessary to reduce the charge in order to maintain access to certain services for disadvantaged persons.

5. INTEREST

Council may impose interest on rates and charges that remain unpaid after sectional period expires i.e. 1st July and 1st January each calendar year and may include assessments that are making payments of outstanding rates by instalments.

6. PRINCIPLES USED FOR THE LEVYING OF RATES

In levying rates Council will apply the principles of:

- Making clear what is the Council's and each ratepayers responsibility to the rating system,
- Making the levying system simple and inexpensive to administer,
- Timing the levy of rates to take into account the financial cycle of local economic activity, in order to assist smooth running of the local economy, and;
- Equity through flexible payment arrangements for ratepayers with a lower capacity to pay.

7. LEVYING OF RATES AND CHARGES

Council will issue a rates notice to the owner of the land on which a rate or charge has been applied. Rates notices shall include the date the notice was issued, the date by which time the rate must be paid and any discounts, rebates or concessions applied.

Council will issue notices on a half yearly basis during the periods 1st July to 31st December and 1st January to 30th June in the respective financial year.

Council will responsibly ensure that the rates and charges applied are correct and are generally issued within the month of September and March to better take into account the financial cycle of the local economy.

8. PAYMENT OF RATES AND CHARGES

Owner Liability

It is the liability of the 'owner' to pay rates and charges levied against land held in their name. It is the liability of persons' at whose request a service is supplied to a structure or land that is not rateable land (s106 LGR).

Where joint ownership of a property exists or other persons are liable to pay a rate, all owners or other persons are jointly and severally liable.

Rates and charges will exist with the land i.e. where a change in ownership occurs and a rate or charge exists against the land the 'owner' of the land will become liable for payment.

Where land ceases to be rateable land the owner of said land immediately before it ceased to be rateable land is taken to continue as the owner of the land, and the land is taken to continue to be rateable land for the levy, collection or refund of a rate on the land for any period before it ceased to be rateable land.

Methods of Payment

Council may accept the payment of rates and charges by differing methods. These may include cash, direct debit, BPAY, credit card or cheque.

Payments in Advance

Payments in advance by way of lump sum or instalments may be accepted, however interest will not be payable on any credit balances held.

Payment by Instalments

Council may allow payments by instalment where it will benefit both the individual and the collection of overdue rates and charges.

Time in which Rates must be paid

The rates and charges levied by Council must be paid within thirty (30) clear days after the notice is issued (s118 LGR).

8.1. PRINCIPLES USED FOR THE RECOVERY OF RATES AND CHARGES

Council will exercise its rate recovery powers in order to reduce the overall rate burden on ratepayers. It will be guided by the principles of:

- Transparency by making clear the obligations of ratepayers and the processes used by Council in assisting them meet their financial obligations;
- Making the processes used to recover outstanding rates and charges clear, simple to administer and cost effective;
- Capacity to pay in determining appropriate arrangements for different sectors of the community;
- Equity by having regard to providing the same treatment for ratepayers with similar circumstances; and
- Flexibility by responding where necessary to changes in the local economy.

An overdue rate is an amount of a rate payable to a local government that remains unpaid at the end of the period specified in the rate notice as the period within which the amount of the rate is payable, (including any amount of interest on the rate).

With due regard for financial hardship, Council shall actively pursue the collection of outstanding rates and charges.

Standard Performance

- Where there has been no movement on an account or an instalment plan has defaulted Council may refer overdue rates to a mercantile agent or a solicitor for recovery.
- Generally an account will not be referred for external recovery action unless it is \$500.00 or greater in value.
- Council may negotiate payment plans for any debt that may be referred to an external recovery agent.

9. CONCESSIONS FOR RATES AND CHARGES

In considering the application of concessions, Council will be guided by the principles of:

- Equity by having regard to the different levels of capacity to pay within the local community,
- The same treatment for ratepayers with similar circumstances,
- Transparency by making clear the requirements necessary to receive concessions, and;
- Flexibility to allow Council to respond to local economic issues.

Consideration may be given by Council to granting a class concession in the event all or part of the local government area is declared a natural disaster area by the State Government.

10. DISCOUNT

In accordance with section 130 of the *Local Government Regulation 2012*, Council may allow a discount on all general rates if payment is made within 30 clear days from the date of issue of the notice.

If Council is satisfied that a person liable to pay a rate has been prevented, by circumstances beyond the person's control, from paying the rate in time to benefit from a discount under section 130 of the *Local Government Regulation 2012*, may still allow the discount following written application by the ratepayer.

11. GENERAL RATE CAPS

Because general rates are made and levied upon the unimproved value of land determined by the Department of Natural Resources, Mines and Energy, Council recognises that the statutory valuation process may result in unusually high valuation increases for at least some classes of land, if not for all land. Where it considers that applying the differential general rate to affected lands or classes of land will produce inequities between ratepayers or classes of ratepayer, Council may cap general rate increases for the lands or classes of land concerned.

12. OTHER REBATES AND CONCESSIONS

Council may, at its discretion allow other concessions or remissions. These may include pensioner rebates, natural hardship and or social and economic incentives.

13. PRINCIPLES USED FOR DETERMINING COST RECOVERY FEES

The Council recognises the validity of fully imposing the user pays principle for its cost-recovery fees, unless the imposition of the fee is contrary to its express social economic, environmental and other corporate goals. This is considered to be the most equitable and effective revenue approach and is founded on the basis that the Shire's rating base cannot subsidise the specific users or clients of Council's regulatory products and services (s 97 LGA).

14. RESPONSIBILITIES

Chief Executive Officer is responsible for implementation of this Policy.

15. ASSOCIATED DOCUMENTS AND POLICIES

- Barcoo Shire Council Corporate Plan
- Barcoo Shire Council Operational Plan
- Barcoo Shire Council Debtors Policy

16. RELATED LEGISLATION

Local Government Act 2009 (LGA)

Local Government Regulation 2012 (LGR)

17. REVIEW

The Chief Executive Officer may without referral to Council, review and make amendments of a minor administrative nature that do not affect the intent of the policy, e.g., change of legislation, change of personnel responsibilities, repair drafting error.

Revenue Statement 2021- 2022

Resolution Number:	2021 07 016	Date Adopted:	21 July 2021
Classification:	Statutory	Scheduled Review:	31 July 2022
Responsible Officer:	Chief Executive Officer	Policy Number:	BSC-038
Legislation	<i>Local Government Act 2009, Local Government Regulation 2012</i>		
Section of Corporate Plan	Corporate Financial Sustainability		

1. OBJECTIVE

This Revenue Statement is based on the principles set out in Council's Revenue Policy and has been formulated in accordance with the *Local Government Regulation 2012 s172*.

The purpose of this policy is to explain the revenue measures adopted in the budget concerning:

- The making of rates and charges;
- The levying of rates;
- The recovery of rates and charges;
- Concessions for rates and charges.

2. SCOPE

This revenue statement applies to the financial year 2021 - 2022.

3. INTRODUCTION

This document sets out how rates and charges are decided, including the extent the rates and charges relate to relevant costs. Barcoo Shire Council revenue is obtained by rates, charges, licenses, interest, permits, rents, fees, grants, donations, contract and private works, and the realisation of assets. Council charges and collects fees to maintain Council's operating capability.

The purpose of this policy is to provide a framework by which Council may structure a portfolio of income generating strategies to meet the financial resource needs and demands of its functional programs in accordance with overall corporate objectives.

4. REVENUE STATEMENT 2021/2022

A. Principles used for the making of rates & charges.

In general Council will be guided by the principle of user pays in the making of rates and charges so as to minimise the impact of rating on the efficiency of the local economy.

Council will also have regard to the principles of:

- Transparency in the making of rates and charges
- Having in place a rating regime that is simple and inexpensive to administer
- Equity by taking account of the different levels of capacity to pay within the local community
- Flexibility to take account of changes in the local economy.

In accordance with section 94 of the *Local Government Act 2009* Council –

1. Must levy general rates on all rateable land within the local government area; and
2. May levy special rates and charges; and utility charges; and separate rates and charges.
3. A local government must decide, by resolution at the local government's budget meeting for a financial year, what rates and charges are to be levied for that financial year.

Where possible, Council will endeavour to base all rates and charges on a full cost recovery basis. In making its decisions regarding the quantum of rates and charges, Council will endeavour to avoid undertaking borrowings.

Differential General Rates

In accordance with the *Local Government Regulation 2012, Part 13 Land record of local government*, Barcoo Shire Council will make and levy a differential general rate for the financial year ending 30 June 2022, taking into consideration the following aspects:

- Council recognises that different categories of land use will generate different needs and requirements for Council services and facilities. Council also recognises that it will incur a different level of resource expenditure to provide the necessary services and facilities.
- Council has considered the consequences of adopting ‘one’ general rate and acknowledges that to do so would seriously disturb the relative distribution of the rate burden.
- Although a ‘single general rate’ would provide simplicity, its adoption would necessitate Council setting a high minimum rate to deal with the fact that land values in the towns are very low in relation to rural land but those who live in the towns have greater access to council services.
- Council proposes therefore to continue to levy differential general rates to ensure that the rate burden is distributed in a similar fashion to the pattern in recent years. Council will continue to gather data and to consider this information so as to further refine this process.
- To ensure that owners of land across all differential categories contribute equitably to the cost of common services, Council applies a minimum rate to each differential rating category.
- Historically Council has maintained its minimum rates at very low levels, given the standards of services it provides, but Council cannot continue to do this without compromising or reducing those standards. Council therefore proposes to increase the minimum rates to enable it at least to maintain the current standards of services it provides.

Category 1 – Township of Jundah-Residential

Category 1 land means all rateable land in the township of Jundah located in the Parish of Jundah set aside for residential development which is or can be serviced with urban infrastructure and not used for grazing, agricultural, petroleum, mineral or extractive industries production.

Category 2 – Township of Jundah-Other

Category 2 land means all rateable land in the township of Jundah located in the Parish of Jundah set aside for non-residential development which is or can be serviced with urban infrastructure and not used for grazing, agricultural, petroleum, mineral or extractive industries production.

Category 3 – Township of Windorah-Residential

Category 3 land means all rateable land in the township of Windorah located in the Parish of Murken set aside for residential development which is or can be serviced with urban infrastructure and not used for grazing, agricultural, petroleum, mineral or extractive industries production.

Category 4 – Township of Windorah-Other

Category 4 land means all rateable land in the township of Windorah located in the Parish of Murken set aside for non-residential development which is or can be serviced with urban infrastructure and not used for grazing, agricultural, petroleum, mineral or extractive industries production.

Category 5 – Township of Stonehenge-Residential

Category 5 land means all rateable land in the township of Stonehenge located in the Parish of Bimerah set aside for residential development which is or can be serviced with urban infrastructure and not used for grazing, agricultural, petroleum, mineral or extractive industries production.

Category 6 – Township of Stonehenge-Other

Category 6 land means all rateable land in the township of Stonehenge located in the Parish of Bimerah set aside for non-residential development which is or can be serviced with urban infrastructure and not used for grazing, agricultural, petroleum, mineral or extractive industries production.

Category 7 – Transformers

Category 7 land means land used or intended to be used for a transformer, communication site, or similar facility.

Category 8 – Rural Land up to 199,000 ha

Category 8 land means all rateable land intended for rural purposes and used for grazing and agriculture with an area up to 199,000 hectares.

Category 9 – Rural Land from 199,001 to 399,000 ha

Category 9 land means all rateable land intended for rural purposes and used for grazing and agriculture with an area from 199,001 to 399,000 hectares.

Category 10 – Rural Land greater than 399,001 ha

Category 10 land means all rateable land intended for rural purposes and used for grazing and agriculture with an area greater than 399,001 hectares.

Category 11 – Rural Land Carbon Credits up to 199,000ha

Category 11 land means all rateable which has been allocated Australian Carbon Credit Units with an area up to 199,000 hectares.

Category 12 – Rural Land Carbon Credits from 199,001 to 399,000ha

Category 12 land means all rateable which has been allocated Australian Carbon Credit Units with an area from 199,001 to 399,000 hectares.

Category 13 – Rural Land Carbon Credits greater than 399,001ha

Category 13 land means all rateable which has been allocated Australian Carbon Credit Units with an area greater than 399,001 hectares.

Category 14 – Petroleum, Oil and Gas Industries Leases

Category 14 land means all rateable leases in the Shire of Barcoo held under the *Mineral Resources Act 1989* or *Petroleum Act 1923* for the purpose of crude oil or natural gas production which is in production and by virtue of its operational impacts significantly on the economy and the environment and socio-economic diversity within the local community.

Category 15 – Petroleum, Oil and Gas Industries-Other

Category 15 land means all rateable land in the Shire of Barcoo used or intended to be used for activities associated with crude oil or natural gas extraction, production, transportation or other auxiliary purpose.

Category 16 – Mining Tenements to 5 ha

Category 16 land means all rateable land in the Shire of Barcoo held under the *Mineral Resources Act 1989* for the purpose of extracting precious metals, gemstones and minerals and by virtue of its operational impact on the economy and the environment with an area up to 5 hectares and socio-economic diversity within the local community.

Category 17 – Mining Tenements 5.1 ha to 10 ha

Category 17 land means all rateable land in the Shire of Barcoo held under the *Mineral Resources Act 1989* for the purpose of extracting precious metals, gemstones and minerals and by virtue of its operational impacts on the economy and environment with an area between 5 and 10 hectares and socio-economic diversity within the local community.

Category 18 – Mining Tenements 10.1 ha to 50 ha

Category 18 land means all rateable land in the Shire of Barcoo held under the *Mineral Resources Act 1989* for the purpose of extracting precious metals, gemstones and minerals and by virtue of its

operational impacts on the economy and environment with an area between 10.1 and 50 hectares and socio-economic diversity within the local community.

Category 19 – Mining Tenements greater than 50 ha

Category 19 land means all rateable land in the Shire of Barcoo held under the *Mineral Resources Act 1989* for the purpose of extracting precious metals, gemstones and minerals and by virtue of its operational impacts on the economy and environment with an area greater than 50 hectares and socio-economic diversity within the local community.

Category 20 – Extractive < 5,000 tonnes

Category 20 land means land permitted to be used for extractive purposes including dredging, excavating, quarrying, or sluicing of less than 5,000 tonnes/annum.

Category 21 – Extractive 5,001 – 100,000 tonnes

Category 21 land means land permitted to be used for extractive purposes including dredging, excavating, quarrying, or sluicing of between 5001 to 100,000 tonnes/annum.

Category 22 – Extractive >100,001 tonnes

Category 22 land means land permitted to be used for extractive purposes including dredging, excavating, quarrying, or sluicing of greater than 100,001 tonnes/annum.

Category 23 – Workforce Accommodation 15- 50 persons

Category 23 land means land used or intended to be used, in whole or part, for providing workforce accommodation for between 15-50.

Category 24 –Workforce Accommodation < 51-100 persons

Category 24 land means land used or intended to be used, in whole or part, for providing workforce accommodation for between 51-100 people.

Category 25 –Workforce Accommodation < 101-200 persons

Category 25 land means land used or intended to be used, in whole or part, for providing workforce accommodation for between 101-200 people.

Category 26 –Workforce Accommodation 200+ persons

Category 26 land means land used or intended to be used, in whole or part, for providing workforce accommodation for 201 or more people.

Minimum General Rates

The following minimum general rates have been made for 2021-2022,

Category	Cents in Dollar of Unimproved Valuation	Minimum Rate
Category 1	\$0.056774 cents in dollar	\$532.00
Category 2	\$0.056774 cents in dollar	\$532.00
Category 3	\$0.043945 cents in dollar	\$532.00
Category 4	\$0.043945 cents in dollar	\$532.00
Category 5	\$0.072296 cents in dollar	\$532.00
Category 6	\$0.072296 cents in dollar	\$532.00

Category	Cents in Dollar of Unimproved Valuation	Minimum Rate
Category 7	\$0.043945 cents in dollar	\$532.00
Category 8	\$0.007255 cents in dollar	\$532.00
Category 9	\$0.007300 cents in dollar	\$25,547.00
Category 10	\$0.008106 cents in dollar	\$32,516.00
Category 11	\$0.007255 cents in dollar	\$532.00
Category 12	\$0.007300 cents in dollar	\$25,547.00
Category 13	\$0.008106 cents in dollar	\$32,516.00
Category 14	\$0.380685 cents in dollar	\$31,052.00
Category 15	\$0.380685 cents in dollar	\$7,519.00
Category 16	\$0.068835 cents in dollar	\$381.00
Category 17	\$0.068835 cents in dollar	\$497.00
Category 18	\$0.068835 cents in dollar	\$549.00
Category 19	\$0.068835 cents in dollar	\$592.00
Category 20	\$0.008106 cents in dollar	\$7,519.00
Category 21	\$0.008106 cents in dollar	\$18,798.00
Category 22	\$0.008106 cents in dollar	\$37,595.00
Category 23	\$0.008106 cents in dollar	\$11,279.00
Category 24	\$0.008106 cents in dollar	\$38,347.00
Category 25	\$0.008106 cents in dollar	\$75,942.00
Category 26	\$0.008106 cents in dollar	\$151,132.00

Limitation of Increase in the Rate Levied

Council chooses not to limit any amount of increase in rate levied for any Category (s116 LGR).

Special Rates and Charges

Special Charge for Pest Animal Control

In accordance with Section 94 of the Local Government Act and section 94 of the Local Government Regulation, Council shall levy a special charge for the provision of pest control services to rural properties in the region.

It is considered that the properties subject of the charge specially benefit from the provision of pest

control services, because the services assist with the control of wild dogs which can reduce the threat to livestock.

A special charge shall be levied and no discount will apply:

Pest Animal Control – Rural Land	
Description	Charge 2021/2022
per hectare on all rural land within the Council area, having an area in excess of 1,000 hectares	2.15 cents per hectare up to a maximum of \$15,830 per assessment

Overall Plan for the Pest Animal Control special charge is as follows:

1. The service, facility or activity is provision of pest control services to the rural parts of the Council area. These pest control services serve to assist with the control of wild dogs and wild pigs which, in turn, improves the viability of, and therefore benefits, the land being levied. A panel will continue to manage the process and act as an advisory committee to Council on wild animal control within the Shire.
2. The rateable land to which the special rate shall apply is all rural land within the Council area, having an area in excess of 1,000 hectares. Council considers that the rateable land described above derives a special benefit from the service, facility and activity funded by the special charge at differential levels reflecting the degree to which the land or its occupier is considered to derive benefit.
3. The estimated cost of carrying out the overall plan is \$134,265.
4. The timeframe for carrying out the overall plan is twelve (12) months ending 30 June 2022.

Special Charge Rural Electrification Scheme

In accordance with Section 94 of the *Local Government Act 2009* and section 94 of the *Local Government Regulation 2012*, Council shall levy a special charge for the cost of borrowing to reimburse Ergon Energy for the construction of electrical infrastructure for certain rural properties in the Barcoo Shire Council.

It is considered that the properties subject to the special charge specially benefit from the provision of the electricity for operating their business and attracting and retaining quality staff.

The amount of special charge shall differ according to the level of benefit that the property receives from the provision of the electricity. Once all electrical infrastructure was installed the level of benefit was determined according to the costs agreed with Ergon Energy for construction of electrical infrastructure to be repaid over the agreed period. To determine the amount of special charge it was the total cost divided by the repayment years noting that principal and interest. No discount will apply.

Set out below is a list of applications and the related assessment numbers together with the estimated special charge expected in the next year:

Schedule 1	
Assessment No	Charge 2021/2022
315-00000-000	\$6,558

Overall plan for the Rural Electrification Scheme special charge as follows:

1. The service, facility or activity is the borrowing of the necessary funds to reimburse Ergon Energy for implementing the project, purchase of materials and construction of electrical infrastructure for the rateable land to which the special charge shall apply.
2. The rateable land to which the special charge shall apply are the properties listed in Schedule 1.
3. The cost of carrying out the overall plan was \$103,606. This figure includes all of the costs associated with the installation of the infrastructure which the special rate shall fund.
4. The estimated time for carrying out the overall plan is 9 years, concluding 31 December 2021.
5. The levying of the special charge commenced in 2012.

The Annual Implementation Plan for the 2021/22 financial year pertains to the rural ratepayer who entered into a contract with Ergon Energy for the provision of electricity repaying the Principle and Interest funds via a schedule of repayments supplied from Queensland Treasury Corporation.

Ex-gratia Rates

Council presently has one assessment which is subject to these arrangements owned by the Commonwealth Government:

Schedule 1	
Assessment No	Charge 2021/2022
217-5000-000	\$1,705.68

Utility Charges

Water Charges

An annual water (utility) charge is levied in the townships of Jundah, Windorah and Stonehenge (s94 *Local Government Act 2009* and section 99 of the *Local Government Regulation 2012*). The charge is levied according to the following:

- A fixed amount representing the provision of infrastructure which is chargeable on all land capable of being connected to a main with an allocation of treated and raw water deemed by Council in the Water Charges Schedule below, to be of sufficient quantity to service the needs of the rate assessment. (Initial Allocation **Treated Water 3 kilolitre per unit, and Raw 7 kilolitres per unit**)
- A charge of **\$0.63 per kilolitre** treated water (Type I) for each kilolitre consumed over the initial allocation (the allocation is determined by the Units Charged as per Water Charges schedule)
- A charge of **\$0.63 per kilolitre** treated water (Type II) for each kilolitre consumed over the initial allocation (the allocation is determined by the Units Charged as per Water Charges schedule) delivered outside of the declared water service area.
- A charge of **\$0.26 per kilolitre** raw water for each kilolitre consumed over the initial allocation (the allocation is determined by the Units Charged as per Water Charges schedule)
- Council owned or controlled lands are included.

Water Charges Schedule 2021-2022

TYPE	CRITERIA	UNITS
Vacant land – infrastructure costs	Capable of being connected or adjacent main	25
Vacant land	Connected to main water available for use	50
Occupied land – dwelling	Principal building/s	100
Duplex per unit	Principal building/s	100
Flats per unit	Principal building/s	75
Cabins self-contained	Temporary building/s	25
Temporary accommodation	Approved as per Local Law i.e. occupied caravans	100
Hotel only		100
Hotel dwelling	Separate or included in hotel or accommodation	100
Hotel accommodation units/motel	Each unit	10
Business	Separate retail outlet	50
Business and dwelling combined	One building not separate on one block	150

TYPE	CRITERIA	UNITS
Business and dwelling combined	Home occupation	125
SES Shed		50
Fire Brigade		50
Hospital		300
Hospital dwelling		100
Police Station		100
Police Sergeant's Residence		100
Police Second Officers Residence		100
School		200
Caravan Park	No caretaker accommodation	50
Caravan Park	With caretaker accommodation	150
Permanent Sites	Each unit in addition	50
Overnight Sites	Each site in addition	10
Cabins		10
Church	Unoccupied	50
Sports Ground Jundah	Pavilion, Tennis Courts, Toilet Blocks	200
Sports Ground Windorah	Pavilion, Catering Facility, 1 Toilet Block	200
Sports Ground Stonehenge	Tennis Courts	100
Stonehenge Caravan Park	Toilet Block Rest Area	125
Memorial Park Jundah	Includes Playgroup Facility & Toilets	300
Rabig Park Windorah	Includes Playgroup Facility & Toilet Block	300
Arts & Crafts Windorah	Arts & Crafts Building, Slab Hut	100
Power Stations	Jundah, Windorah	100
Water Treatment Plants	Jundah, Windorah & Stonehenge	100
Swimming Pool Jundah	Toilet/Ablution Facilities	300
Racecourse	Jundah, Stonehenge & Windorah	200
Golf Club Jundah	Club House & Facilities	50
Public Halls	Jundah, Windorah, Stonehenge	100
Depot Jundah	W/Shop, Store, Boys Town, Wash Down Area	500
Depot Windorah & Stonehenge	W/Shop SES	150
Pig Box	Stonehenge 2, Jundah 1, Windorah 2	150
Median Strips/Street Trees	Windorah, Jundah, Stonehenge Each	300
Aerodrome Jundah	Unlicensed Aerodrome	100
Aerodrome Stonehenge	Unlicensed Aerodrome	100

TYPE	CRITERIA	UNITS
Aerodrome Windorah	Licensed Aerodrome	125
APA Gas Facility	Workshop/Residence Windorah	200
Service Stations	Principal Building/s	100
Stables	Licensed as per Local Laws	50
Class 10 Non Habitable Building	Storage Sheds etc Principal Building	50
Public Wash Down Area		200
Shire Office Jundah		200
Museum Jundah		50
Sand Yard		200
Ergon Solar Farm		300

Water Charge per Unit

Category	Description	Per Unit Charge 2021 - 2022
Category 1	Township of Jundah	\$8.80
Category 2	Township of Windorah	\$8.80
Category 3	Township of Stonehenge	\$8.80

Waste Management Utility Charges

An annual Waste Management Utility charge is levied in the townships of Jundah, Windorah and Stonehenge (s94 LGA). The charge is levied according to a fixed unit basis representing one domestic service and one bin on all occupied land.

Extra services are in multiples of the basic unit and extra bins are at a flat rate charge per bin. Council owned or controlled lands are included.

Garbage Charges 2021-2022	
Per Service	\$220
Extra Service	\$90

Emergency Management, Fire and Rescue Levy

Council is required to charge all ratepayers in the Barcoo Shire a Fire levy (*Fire and Rescue Service Act 1990, Fire and Rescue Service Regulation 2011*).

Emergency Management Levy 2021-22

DESCRIPTION - Fire Service Class E	Charges 2021-2022
Emergency Services Levy Charge Class 1	\$27.80
Emergency Services Levy Charge Class 2	\$112.40
Emergency Services Levy Charge Class 3	\$276.40
Emergency Services Levy Charge Class 4	\$558.40

DESCRIPTION - Fire Service Class E	Charges 2021-2022
Emergency Services Levy Charge Class 5	\$917.80
Emergency Services Levy Charge Class 6	\$1,653.40
Emergency Services Levy Charge Class 7	\$1,653.40
Emergency Services Levy Charge Class 8	\$1,653.40
Emergency Services Levy Charge Class 9	\$1,653.40
Emergency Services Levy Charge Class 10	\$1,653.40
Emergency Services Levy Charge Class 11	\$1,653.40
Emergency Services Levy Charge Class 12	\$1,653.40
Emergency Services Levy Charge Class 13	\$1,653.40
Emergency Services Levy Charge Class 14	\$1,653.40
Emergency Services Levy Charge Class 15	\$1,653.40
Emergency Services Levy Charge Class 16	\$1,653.40

Regulatory and Non-Regulatory Charges

Regulatory charges shall be measured on the basis of the estimated cost of providing the goods or service. Non-regulatory charges shall be measured on a commercial basis unless it is considered necessary to reduce the charge in order to maintain access to certain services for disadvantaged persons.

General Charges

Council fixes charges for services and facilities supplied by it in relation to Section 94 of the Act. A Register of the Council's general charges is kept by the Council at its office in Jundah and in accordance with the provisions of the Act; this Register is open to inspection. In determining the level of all general charges, the Council examines the economic indicators and having due regard for the levels and ranges of services delivered.

Current Miscellaneous Fees and Charges are shown in the **Fees and Charges Schedule**.

Interest

Council may impose interest on rates and charges that remain unpaid after the sectional period expires i.e. 1st July and 1st January each calendar year and may include assessments that are making payments of outstanding rates by instalment.

Pursuant to section 133 of the Local Government Regulation 2012, set compound interest on daily rests at the rate of 8.03%, being 8% per annum plus the 90 Day Bank Bill Yield Rate of 0.03% at 31 March 2021, to be charged on all overdue rates or charges after 30 days from close of discount date of the rates notice and may include assessments that are making payments of outstanding rates by instalment.

Where the amount of interest charged is less than \$10.00 and the rates have been paid in full in the period between the close of discount and the end of the month, the interest may be written off following approval from the Chief Executive Officer.

B. Principles used for the levying of rates

In levying rates Council will apply the principles of:

- Making clear what is the Council's and each ratepayer's responsibility to the rating system

- Making the levying system simple and inexpensive to administer
- Timing the levy of rates to take into account the financial cycle of local economic activity, in order to assist smooth running of the local economy
- Equity through flexible payment arrangements for ratepayers with a lower capacity to pay.

Levying Of Rates and Charges

In accordance with section 104 of the *Local Government Regulation 2012*, Council will issue a rates notice to the owner of the land on which a rate or charge has been applied. Rates notices shall include the date the notice was issued, the date by which time the rate must be paid and any discounts, rebates or concessions applied.

Council will issue notices on a half yearly basis during the periods 01 July to 31 December and 01 January to 30 June in the respective financial year.

Council will responsibly ensure that the rates and charges applied are correct and are generally issued within the month of September and March to better take into account the financial cycle of the local economy.

Methods of Payment

Council will accept the payment of rates by the following methods.

- Cash
- certain Credit Cards
- EFTPOS / Electronic funds transfer
- BPAY – Available through participating financial Institutions
- Cheque

Payments can be made at the following locations:

- Administration Office 6 Perkins Street, Jundah.
- Windorah Information Centre 7 Maryborough Street, Windorah
- Stonehenge Information Centre 9 Stratford Street, Stonehenge
- Jundah Information Centre 11 Dickson Street, Jundah
- By Mail Barcoo Shire Council, PO Box 14, Jundah QLD4736

Acceptance of a cheque and issue of a receipt are conditional on collection of the proceeds and until collection, no credit is given or implied. Property owners will be liable for any dishonour fees and discount will be lost where cheques are dishonoured and not rectified prior to the discount date.

Payments In Advance

Payments in advance by way of lump sum or instalments may be accepted, however interest will not be payable on any credit balances held.

Payment of Rates by Instalments

Council has no specific policy on payment of rates by instalment and applications received are considered on merit and within the terms of the Section 129 of the *Local Government Regulation 2012*.

Time in which rates or charges must be paid

Council has set the time in which rates and charges must be paid at thirty (30) clear days after the date of issue of the rate notice (s132 LGR).

C. Principles used for the recovery of rates and charges

Council will exercise its rate recovery powers in order to reduce the overall rate burden on ratepayers. It will be guided by the principles of:

- Transparency by making clear the obligations of ratepayers and the processes used by Council in assisting them meet their financial obligations;

- Making the processes used to recover outstanding rates and charges clear, simple to administer and cost effective;
- Capacity to pay in determining appropriate arrangements for different sectors of the community;
- Equity by having regard to providing the same treatment for ratepayers with similar circumstances; and
- Flexibility by responding where necessary to changes in the local economy

An overdue rate is an amount of a rate payable to a local government that remains unpaid at the end of the period specified in the rate notice as the period within which the amount of the rate is payable, (including any amount of interest on the rate).

With due regard for financial hardship, Council shall actively pursue the collection of outstanding rates and charges.

Standard Performance

- 1st Notice issued within 21 days of end of discount period,
- 2nd Notice issued subsequent to the first notice having regard for any correspondence and or contact (after 30 days and before 60 days for the issue of the second notice),
- Clients will be given the opportunity to initiate an instalment plan satisfactory to both parties and that reduce the balance substantially to avoid an escalation of balances subsequent to new levies,
- Where there has been no movement on an account or an instalment plan has defaulted, Council may with the issue of third and final notice refer the debt to a debt recovery agent, (elected through quotation or tender),
- Generally an account will not be referred to the collection agent, unless it is \$500 or greater in value,
- All debts referred to a recovery agent, shall be subject to their terms and conditions of payment.
- Payment plans will be considered even though Council has referred the debt to a collection agent, and;
- Where the collection agent is unable to trace the interested parties, the account shall be referred back to Council and standard reminder notices will be forwarded periodically.

Further Action

Where the collection agent has returned no result, Council may make a resolution, to proceed with legal action against the interested parties. Properties in default of payment for the relevant time period as defined within the regulation may initiate action under Section 132 of the *Local Government Regulation 2012 – What are overdue rates or charges and when do they become overdue.*

Exceptional Circumstances - Drought Relief or Natural Disaster

Council may at its discretion grant some relief to rural ratepayers who are financially stressed by drought or have been affected by a natural disaster. The relief may be in the form of an extension to the period during which Council will permit discount to be deducted from rates. This period shall be extended to the end of the period covered by the rate levy. This concession may be available only to primary producers who can provide objective evidence of financial difficulty arising from drought or natural disaster. The Department of Agriculture and Fisheries shall be the determining body for the process of declaration of drought.

D. Principles used for concessions for rates and charges

In considering the application of concessions, Council will be guided by the principles of:

- Equity by having regard to the different levels of capacity to pay within the local community,
- The same treatment for ratepayers with similar circumstances,
- Transparency by making clear the requirements necessary to receive concessions, and;
- Flexibility to allow Council to respond to local economic issues.

Consideration may be given by Council to granting a class concession in the event all or part of the local government area is declared a natural disaster area by the State Government.

Rebates and Concessions

Discount

In accordance with Section 130 of the *Local Government Regulation 2012*, a discount of 10% is allowed on specified rates and charges if paid in full by the date determined on the rate notice.

If Council is satisfied that a person liable to pay a rate has been prevented, by circumstances beyond the person's control, from paying the rate in time to benefit from a discount under section 130 of the *Local Government Regulation 2012*, Council may still allow the discount following written application by the ratepayer.

Pensioner Remissions

Pensioners, who make application in the prescribed manner and are eligible, will be granted a **50%** remission on all rates and charges, up to a maximum remission \$750 per year.

Remissions will only apply to categories 1, 3 and 5 being for the townships of Jundah, Windorah and Stonehenge.

This provision does not apply to any other persons except pensioners.

Prescribed pensioner means a pensioner:

- Who holds a current Pensioner Concession Card, issued by Centrelink or Department of Veterans' Affairs. The Card must be produced by the applicant when making the application for remission.
- Who either solely or jointly has the legal responsibility for the payment of the rate levy in respect of the parcel of rateable land, and;
- Whose principle place of residence is the parcel of rateable land in respect of which they have the legal responsibility for the payment of the rate levy. Council may grant a rebate of rates and charges for land occupied only by pensioners only if the landowner agrees to pass the benefit of the rebate on to the pensioners.

Exempt Assessments

General Charges

Under Section 93 of the *Local Government Act 2009* "Subsection (3) gives the Council a general power to exempt land from rating by resolution, if it is used for "charitable" purposes. It is considered that the term "charitable" would be given its technical legal meaning which is not limited to "charities" as the term is used in popular language, but extends to educational purposes, uses related to assistance to the poor, uses related to assistance to the sick and, very broadly, other purposes beneficial to the public. The use of the technical meaning, which is broader than the "popular" meaning in everyday speech, is supported by many cases from various jurisdictions dealing with similar legislation including the Privy Council's decision in *Ashfield Municipal Council v Joyce* (1976) 34 LGRA 316, and the more recent NSW decision (subsequently upheld on appeal) in *Bodalla Aboriginal Housing Co Ltd v Eurobodalla Shire Council* (2011) 184 LGERA 315.

Thus, subsection (3) allows a local government to grant rates exemption whenever land is being used for a purpose which has a public service element, and which is conducted on a non-profit basis. The concept of "non-profit" does not necessarily require that revenue never exceeds expenses; what is required is that all revenue goes directly towards advancing the relevant public purpose, and that no individual makes a personal profit out of the operations of the activity."

Section 73 of the *Local Government Regulation 2012* provides for further exemptions for land held for religious, recreation, sporting, hospital, educational and other charitable purposes.

Assessment	Owner	Amount
272-00000-000	Jundah Golf Club Incorporated	\$532
304-00000-000	Windorah Rodeo Club Incorporated	\$532
197-00000-000	Windorah Development Board Incorporated (Court House)	\$532

183-10000-000	Windorah Development Board Incorporated (Post Office)	\$532
Assessment	Owner	Amount
189-00000-000	Roman Catholic Diocese of Toowoomba	\$532
63-50000-000	Roman Catholic Trust corporation for the Roman Catholic diocese of Rockhampton	\$532
172-00000-000	St Clairs Anglican Church	\$532
35-00000-000	The Corporation of the Synod of the Diocese of Rockhampton	\$532

E. Principles Used for Determining Cost Recovery Fees

Cost-Recovery Fees

Council regulates various activities within the community in order to ensure a standard of amenity commensurate with public expectations and to comply with legislative requirements. The fees are not to be more than the cost to Council of taking the action for which the fee is charged. Council sets these fees each financial year. These fees are subject to change by Council resolution at anytime.

Business Activities

Sections 9 (Powers of local governments generally) and 262 (Powers in support of responsibilities) of the *Local Government Act 2009* provide the Council, as a legal entity, with powers to charge for services and facilities it supplies, other than a service or facility for which a cost-recovery fee may be fixed. Such business activity charges are for transactions where the Council is prepared to provide a service and the other party to the transaction can choose whether or not to avail itself of the service. The making of business activity charges may be delegated by the Council (recorded in the Delegations Register).

Business activity charges are subject to the Goods and Services Tax. Such charges may be reviewed by the Council at any time. The nature, level and standard of the entitlement, facility or service is considered by the Council in the setting of business activity charges. Central to deliberations on these matters is the Council's community service obligation and the principle of social equity.

The principle of "user pays" is considered only where the provision of a service, entitlement or facility may be in direct competition with private enterprise. Business activity charges include but are not confined to the following: rents, sale of fuel and goods, plant hire, private works and hire of facilities.

Contract and Private Work

Contract and / or private work undertaken by the Council will be charged at rates not less favourable than commercial rates applicable at the time and as determined by Council from time to time.

Operating Capabilities, Borrowings, Depreciation and Provisions

Borrowings

Borrowings are as per Council's adopted Debt and Borrowings Policy.

Depreciation and Non-Cash Expenses

Council's non-cash expenses including depreciation are to be fully funded.

Developer Costs

Barcoo Shire Council has not adopted a Local Government Infrastructure Plan made under the *Planning Act 2016*. Therefore an Adopted Infrastructure Charges Resolution cannot be implemented. In doing so, Council is seeking to encourage development and is committed to maintaining and expanding its trunk infrastructure through its rates base and Government subsidies. However any assessable development is subject to reasonable and relevant development conditions and an infrastructure agreement if required to service the development to an acceptable standard.

Goods and Services Tax

Goods and Services Tax (GST) is charged on any Council rates or charges, fees, services or materials where applicable and according to law.

Exempt Lands

The lands mentioned in Section 93 of the *Local Government Act 2009*, are exempt lands within the Barcoo Shire Council.

Code of Competitive Conduct

Council will not officially apply the Code of Competitive Conduct as defined by Section 19 of the *Local Government Regulation 2012*, however Council will apply full cost pricing to all activities undertaken by Council and shall continue to analyse and monitor all council activities to ensure overheads and on-costs are distributed equitably, competitive neutrality is observed and Community Service Obligations are identified and met.

5. RESPONSIBILITIES

Chief Executive Officer is responsible for implementation of this Policy.

6. DELEGATIONS:

N/A

7. RELATED LEGISLATION

Local Government Act 2009 (LGA), s104 Financial Management Systems

Local Government Regulation 2012 (LGR) s72 Revenue Statement Contents

8. REVIEW

The Chief Executive Officer may without referral to Council, review and make amendments of a minor administrative nature that do not affect the intent of the policy, e.g. change of legislation, change of personnel responsibilities, repair drafting error, etc.

9. DEFINITIONS

Nil

Barcoo Shire Council Budget 2021-2022

Barcoo Shire Council
Statement of Comprehensive Income

Line item	Jun-19A	Jun-20A	Jun-21A	Jun-22B	Jun-23F	Jun-24F	Jun-25F	Jun-26F	Jun-27F	Jun-28F	Jun-29F	Jun-30F	Jun-31F
Income													
Revenue													
Operating revenue													
Net rates, levies and charges	1,107.11	1,293.54	1,338.55	1,492.28	1,528.87	1,574.74	1,621.98	1,670.64	1,720.76	1,772.38	1,825.55	1,880.32	1,936.73
Fees and charges	155.83	230.25	245.70	144.78	147.22	150.16	153.17	156.23	159.36	162.54	165.79	169.11	172.49
Rental income	316.64	290.63	343.40	320.00	325.37	335.13	345.19	355.54	366.21	377.19	388.51	400.16	412.17
Interest received	252.03	189.89	68.70	85.70	87.88	88.76	89.65	90.54	91.45	92.36	93.29	94.22	95.16
Sales revenue	8,308.08	7,122.51	8,113.89	7,643.35	10,282.13	7,872.65	8,108.83	8,352.09	8,602.66	8,860.74	9,126.56	9,400.36	9,682.37
Profit from investments	-	-	-	-	-	-	-	-	-	-	-	-	-
Other income	58.52	161.27	183.30	19.55	19.88	20.48	21.09	21.72	22.38	23.05	23.74	24.45	25.18
Grants, subsidies, contributions and donations	5,650.55	9,224.25	4,413.72	6,346.37	4,538.25	4,629.02	4,721.60	4,816.03	4,912.35	5,010.59	5,110.81	5,213.02	5,317.28
Total operating revenue	15,848.77	18,512.34	14,707.26	16,052.03	16,929.60	14,670.93	15,061.49	15,462.80	15,875.15	16,298.86	16,734.24	17,181.64	17,641.38
Capital revenue													
Grants, subsidies, contributions and donations	3,433.29	1,409.62	6,523.26	5,965.94	1,030.58	6,085.26	6,206.96	6,331.10	6,457.73	6,586.88	6,718.62	6,852.99	6,990.05
Total revenue	19,282.06	19,921.96	21,230.52	22,017.97	17,960.18	20,756.19	21,268.46	21,793.90	22,332.87	22,885.74	23,452.86	24,034.63	24,631.43
Capital income													
Total capital income	(431.51)	(260.53)	103.59	(100.00)	(101.68)	(103.71)	(105.79)	(107.90)	(110.06)	(112.26)	(114.51)	(116.80)	(119.13)
Total income	18,850.56	19,661.43	21,334.11	21,917.97	17,858.50	20,652.48	21,162.67	21,686.00	22,222.81	22,773.47	23,338.35	23,917.83	24,512.30
Expenses													
Operating expenses													
Employee benefits	5,659.77	5,376.31	4,945.18	5,649.14	5,755.34	5,870.45	5,987.86	6,107.61	6,229.77	6,354.36	6,481.45	6,611.08	6,743.30
Materials and services	7,645.22	17,193.23	9,143.09	8,258.52	7,909.81	7,988.91	8,068.80	8,149.49	8,230.98	8,313.29	8,396.42	8,480.39	8,565.19
Finance costs	6.74	20.20	15.74	18.60	19.58	19.58	19.58	19.58	19.58	19.58	19.58	19.58	19.58
Depreciation and amortisation	4,214.00	7,832.40	7,462.99	7,525.68	7,652.12	7,805.16	7,961.27	8,120.49	8,282.90	8,448.56	8,617.53	8,789.88	8,965.68
Other expenses	-	-	-	-	-	-	-	-	-	-	-	-	-
Total operating expenses	17,525.72	30,422.14	21,567.00	21,451.94	21,336.85	21,684.10	22,037.50	22,397.17	22,763.23	23,135.79	23,514.98	23,900.92	24,293.75
Capital expenses													
Total capital expenses	-	-	-	-	-	-	-	-	-	-	-	-	-
Total expenses	17,525.72	30,422.14	21,567.00	21,451.94	21,336.85	21,684.10	22,037.50	22,397.17	22,763.23	23,135.79	23,514.98	23,900.92	24,293.75
Net result	1,324.83	(10,760.71)	(232.89)	466.03	(3,478.35)	(1,031.62)	(874.83)	(711.17)	(540.41)	(362.32)	(176.63)	16.91	218.55

Barcoo Shire Council
Statement of Comprehensive Income

Line item	Jun-19A	Jun-20A	Jun-21A	Jun-22B	Jun-23F	Jun-24F	Jun-25F	Jun-26F	Jun-27F	Jun-28F	Jun-29F	Jun-30F	Jun-31F
Tax equivalents													
Net result before tax equivalents	1,324.83	(10,760.71)	(232.89)	466.03	(3,478.35)	(1,031.62)	(874.83)	(711.17)	(540.41)	(362.32)	(176.63)	16.91	218.55
Tax equivalents payable	-	-	-	-	-	-	-	-	-	-	-	-	-
Net result after tax equivalents	1,324.83	(10,760.71)	(232.89)	466.03	(3,478.35)	(1,031.62)	(874.83)	(711.17)	(540.41)	(362.32)	(176.63)	16.91	218.55
Other comprehensive income													
Items that will not be reclassified to net result													
Increase (decrease) in asset revaluation surplus	(1,141.50)	3,476.64	-	-	-	-	-	-	-	-	-	-	-
Miscellaneous comprehensive income	-	-	-	-	-	-	-	-	-	-	-	-	-
Total other comprehensive income for the year	(1,141.50)	3,476.64	-	-	-	-	-	-	-	-	-	-	-
Total comprehensive income for the year	183.33	(7,284.07)	(232.89)	466.03	(3,478.35)	(1,031.62)	(874.83)	(711.17)	(540.41)	(362.32)	(176.63)	16.91	218.55
Operating result													
Operating revenue	15,848.77	18,512.34	14,707.26	16,052.03	16,929.60	14,670.93	15,061.49	15,462.80	15,875.15	16,298.86	16,734.24	17,181.64	17,641.38
Operating expenses	17,525.72	30,422.14	21,567.00	21,451.94	21,336.85	21,684.10	22,037.50	22,397.17	22,763.23	23,135.79	23,514.98	23,900.92	24,293.75
Operating result	(1,676.95)	(11,909.80)	(6,859.74)	(5,399.91)	(4,407.25)	(7,013.17)	(6,976.01)	(6,934.37)	(6,888.08)	(6,836.93)	(6,780.74)	(6,719.28)	(6,652.36)

**Barcoo Shire Council
Statement of Financial Position**

Line item	Annual Result												
	Jun-19A	Jun-20A	Jun-21A	Jun-22B	Jun-23F	Jun-24F	Jun-25F	Jun-26F	Jun-27F	Jun-28F	Jun-29F	Jun-30F	Jun-31F
Assets													
Current assets													
Cash and cash equivalents	10,267.04	13,352.88	7,823.90	5,883.18	6,054.03	4,918.18	4,500.74	3,739.86	3,228.19	2,968.79	2,970.06	3,238.50	3,784.44
Trade and other receivables	1,611.27	1,285.08	238.50	1,838.36	1,797.23	2,184.09	1,271.30	1,299.80	1,336.21	1,369.89	1,404.41	1,435.85	1,476.05
Inventories	591.11	626.99	583.88	615.14	615.14	615.14	615.14	615.14	615.14	615.14	615.14	615.14	615.14
Other current assets	93.24	887.36	806.38	46.81	45.43	39.42	32.93	32.93	31.93	31.93	31.93	31.93	31.93
Non-current assets held for sale	-	-	-	-	-	-	-	-	-	-	-	-	-
Total current assets	13,459.67	16,152.31	9,452.66	8,383.49	8,511.84	7,756.82	6,420.11	5,687.72	5,211.46	4,985.74	5,021.54	5,321.42	5,907.56
Non-current assets													
Inventories	-	-	-	-	-	-	-	-	-	-	-	-	-
Trade and other receivables	-	-	-	-	-	-	-	-	-	-	-	-	-
Investments	-	-	-	-	-	-	-	-	-	-	-	-	-
Land	933.78	973.00	933.78	933.78	933.78	933.78	933.78	933.78	933.78	933.78	933.78	933.78	933.78
Land improvements	-	-	-	-	-	-	-	-	-	-	-	-	-
Buildings	20,692.17	23,087.03	20,692.17	22,502.31	22,502.31	22,502.31	22,502.31	22,502.31	22,502.31	22,502.31	22,502.31	22,502.31	22,502.31
Plant & equipment	7,180.58	7,505.24	7,180.58	8,449.17	8,449.17	8,449.17	8,449.17	8,449.17	8,449.17	8,449.17	8,449.17	8,449.17	8,449.17
Furniture & fittings	197.66	167.29	197.66	167.50	167.50	167.50	167.50	167.50	167.50	167.50	167.50	167.50	167.50
Roads, drainage & bridge network	131,178.91	127,891.37	131,178.91	133,708.58	133,708.58	133,708.58	133,708.58	133,708.58	133,708.58	133,708.58	133,708.58	133,708.58	133,708.58
Water	5,604.26	8,382.47	5,604.26	5,380.26	5,380.26	5,380.26	5,380.26	5,380.26	5,380.26	5,380.26	5,380.26	5,380.26	5,380.26
Sewerage	-	-	-	-	-	-	-	-	-	-	-	-	-
Miscellaneous	9,429.50	12,506.55	8,531.90	9,128.62	9,128.62	9,128.62	9,128.62	9,128.62	9,128.62	9,128.62	9,128.62	9,128.62	9,128.62
Work in progress	2,832.26	741.37	11,468.14	306.19	306.19	306.19	306.19	306.19	306.19	306.19	306.19	306.19	306.19
Property, plant & equipment	186,690.95	181,254.32	185,787.40	180,576.40	180,576.40	180,576.40	180,576.40	180,576.40	180,576.40	180,576.40	180,576.40	180,576.40	180,576.40
Other non-current assets	26.00	32.59	9.01	10.49	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Total non-current assets	186,731.83	181,286.91	185,796.41	180,586.90	180,579.40	180,579.40	180,579.40	180,579.40	180,579.40	180,579.40	180,579.40	180,579.40	180,579.40
Total assets	200,191.50	197,439.22	195,249.07	188,970.39	189,091.24	188,336.23	186,999.51	186,267.13	185,790.87	185,565.15	185,600.94	185,900.83	186,486.96

**Barcoo Shire Council
Statement of Financial Position**

Line item	Annual Result												
	Jun-19A	Jun-20A	Jun-21A	Jun-22B	Jun-23F	Jun-24F	Jun-25F	Jun-26F	Jun-27F	Jun-28F	Jun-29F	Jun-30F	Jun-31F
Liabilities													
Current liabilities													
Overdraft	-	-	-	-	-	-	-	-	-	-	-	-	-
Trade and other payables	2,367.02	2,451.53	1,110.98	1,857.32	2,202.37	2,159.61	1,794.61	1,789.70	1,794.61	1,794.61	1,794.61	1,789.70	1,794.61
Borrowings	11.95	12.55	5.88	12.53	6.45	-	-	-	-	-	-	-	-
Provisions	279.53	701.69	320.75	279.53	279.53	279.53	279.53	279.53	279.53	279.53	279.53	279.53	279.53
Other current liabilities	-	4,914.87	4,432.21	-	-	-	-	-	-	-	-	-	-
Total current liabilities	1,783.03	8,080.64	5,869.82	2,149.38	2,488.35	2,439.14	2,074.14	2,069.23	2,074.14	2,074.14	2,074.14	2,069.23	2,074.14
Non-current liabilities													
Trade and other payables	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	18.93	6.49	6.50	6.45	-	-	-	-	-	-	-	-	-
Provisions	480.64	473.61	478.17	480.64	480.64	480.64	480.64	480.64	480.64	480.64	480.64	480.64	480.64
Other non-current liabilities	-	-	-	-	-	-	-	-	-	-	-	-	-
Total non-current liabilities	229.10	480.10	484.67	487.09	480.64	480.64	480.64	480.64	480.64	480.64	480.64	480.64	480.64
Total liabilities	2,012.13	8,560.74	6,354.49	2,636.47	2,968.99	2,919.78	2,554.77	2,549.87	2,554.77	2,554.77	2,554.77	2,549.87	2,554.77
Net community assets	198,179.38	188,878.48	188,894.58	186,333.92	186,122.25	185,416.45	184,444.74	183,717.25	183,236.09	183,010.37	183,046.17	183,350.96	183,932.19
Community equity													
Asset revaluation surplus	137,141.54	144,577.85	144,826.85	144,826.85	144,826.85	144,826.85	144,826.85	144,826.85	144,826.85	144,826.85	144,826.85	144,826.85	144,826.85
Retained surplus	50,338.09	44,300.63	44,067.73	41,507.08	41,295.40	40,589.61	39,617.89	38,890.41	38,409.25	38,183.53	38,219.32	38,524.11	39,105.34
Total community equity	198,179.38	188,878.48	188,894.58	186,333.93	186,122.25	185,416.46	184,444.74	183,717.26	183,236.10	183,010.38	183,046.17	183,350.96	183,932.19
Reconciliation													
Net community assets to community equity	(0.00)	(0.00)	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07

**Barcoo Shire Council
Statement of Cash Flows**

Line item	Annual result												
	Jun-19A	Jun-20A	Jun-21A	Jun-22B	Jun-23F	Jun-24F	Jun-25F	Jun-26F	Jun-27F	Jun-28F	Jun-29F	Jun-30F	Jun-31F
Cash flows from operating activities													
Receipts from customers	11,600.62	15,792.87	11,127.90	9,444.96	9,633.86	9,795.65	6,547.56	5,783.83	5,926.59	6,080.65	6,235.97	6,397.96	6,555.55
Payments to suppliers and employees	(15,121.07)	(19,720.21)	(16,344.23)	(13,206.40)	(13,338.46)	(15,043.97)	(10,694.93)	(10,334.83)	(10,325.02)	(10,329.93)	(10,329.93)	(10,334.83)	(10,325.02)
Payments for land held as inventory	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from sale of land held as inventory	-	-	-	-	-	-	-	-	-	-	-	-	-
Dividend received	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest received	252.04	189.89	68.70	85.70	87.41	9.08	3.72	(1.07)	(2.44)	(3.02)	(3.01)	(2.17)	(0.69)
Rental income	316.64	290.63	343.15	320.00	326.40	285.05	290.41	297.63	305.00	312.66	320.48	328.53	336.66
Non-capital grants and contributions	5,650.55	9,304.98	4,487.56	4,374.26	4,461.75	4,838.44	4,476.31	4,554.88	4,666.73	4,784.42	4,904.03	5,027.73	5,151.20
Borrowing costs	(6.74)	(40.61)	(0.48)	(2.00)	-	-	-	-	-	-	-	-	-
Tax equivalents paid to General	-	-	-	-	-	-	-	-	-	-	-	-	-
Dividend paid to General	-	-	-	-	-	-	-	-	-	-	-	-	-
Payment of provision	-	-	-	-	-	-	-	-	-	-	-	-	-
Other cash flows from operating activities	-	-	-	-	-	-	-	-	-	-	-	-	-
Net cash inflow from operating activities	2,692.05	5,817.55	(317.40)	1,016.52	1,170.95	(115.76)	623.06	300.43	570.86	844.78	1,127.54	1,417.22	1,717.70
Cash flows from investing activities													
Payments for property, plant and equipment	(8,203.43)	(4,685.33)	(12,172.08)	(10,743.74)	(7,319.83)	(7,466.23)	(7,615.55)	(7,767.86)	(7,923.22)	(8,081.68)	(8,243.32)	(8,408.18)	(8,576.35)
Payments for intangible assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Net movement in loans and advances	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from sale of property, plant and equipment	1,199.26	823.50	562.40	(0.10)	(0.10)	(0.10)	(0.10)	(0.10)	(0.10)	(0.10)	(0.10)	(0.10)	(0.10)
Grants, subsidies, contributions and donations	3,433.29	1,409.62	6,404.76	7,793.05	6,319.83	6,446.23	6,575.15	6,706.65	6,840.79	6,977.60	7,117.16	7,259.50	7,404.69
Other cash flows from investing activities	-	-	-	-	-	-	-	-	-	-	-	-	-
Net cash inflow from investing activities	(3,570.88)	(2,452.21)	(5,204.92)	(2,950.79)	(1,000.10)	(1,020.10)	(1,040.50)	(1,061.31)	(1,082.53)	(1,104.18)	(1,126.26)	(1,148.79)	(1,171.76)
Cash flows from financing activities													
Proceeds from borrowings	-	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of borrowings	(10.76)	(11.91)	(6.66)	(6.45)	-	-	-	-	-	-	-	-	-
Repayments made on finance leases	-	(267.59)	-	-	-	-	-	-	-	-	-	-	-
Net cash inflow from financing activities	(10.76)	(279.50)	(6.66)	(6.45)	-	-	-	-	-	-	-	-	-
Total cash flows													

**Barcoo Shire Council
Statement of Cash Flows**

Line item	Annual result												
	Jun-19A	Jun-20A	Jun-21A	Jun-22B	Jun-23F	Jun-24F	Jun-25F	Jun-26F	Jun-27F	Jun-28F	Jun-29F	Jun-30F	Jun-31F
Net increase in cash and cash equivalent held	(889.59)	3,085.84	(5,528.98)	(1,940.72)	170.85	(1,135.86)	(417.44)	(760.88)	(511.67)	(259.40)	1.27	268.44	545.94
Opening cash and cash equivalents	9,868.36	10,267.04	13,352.88	7,823.90	5,883.18	6,054.03	4,918.18	4,500.74	3,739.86	3,228.19	2,968.79	2,970.06	3,238.50
Closing cash and cash equivalents	10,267.04	13,352.88	7,823.90	5,883.18	6,054.03	4,918.18	4,500.74	3,739.86	3,228.19	2,968.79	2,970.06	3,238.50	3,784.44
Reconciliation													
Closing cash balance to Statement of Financial Position	(0.47)	(0.47)	-	-	-	-	-	-	-	-	-	-	-

Barcoo Shire Council Statement of Changes in Equity

Jun-21A Jun-22B Jun-23F Jun-24F Jun-25F Jun-26F Jun-27F Jun-28F Jun-29F Jun-30F Jun-31F

Statement of Changes in Equity

Asset revaluation surplus

Opening balance	144,826.85	141,800.17	145,066.84	145,392.67	145,295.78	145,279.47	145,338.72	145,475.32	145,687.74	145,975.62
Net result	-	-	-	-	-	-	-	-	-	-
Increase in asset revaluation surplus	(3,026.68)	3,266.67	325.83	(96.89)	(16.31)	59.25	136.60	212.42	287.88	362.68
Internal payments made	-	-	-	-	-	-	-	-	-	-
Closing balance	144,826.85	141,800.17	145,066.84	145,392.67	145,295.78	145,279.47	145,338.72	145,475.32	145,687.74	145,975.62

Retained surplus

Opening balance	44,067.73	44,533.76	41,055.41	40,023.79	39,148.96	38,437.79	37,897.37	37,535.06	37,358.43	37,375.34
Net result	466.03	(3,478.35)	(1,031.62)	(874.83)	(711.17)	(540.41)	(362.32)	(176.63)	16.91	218.55
Increase in asset revaluation surplus	-	-	-	-	-	-	-	-	-	-
Internal payments made	-	-	-	-	-	-	-	-	-	-
Closing balance	44,067.73	44,533.76	41,055.41	40,023.79	39,148.96	38,437.79	37,897.37	37,535.06	37,358.43	37,375.34

Total

Opening balance	188,894.58	186,333.93	186,122.25	185,416.46	184,444.74	183,717.26	183,236.09	183,010.38	183,046.17	183,350.96
Net result	466.03	(3,478.35)	(1,031.62)	(874.83)	(711.17)	(540.41)	(362.32)	(176.63)	16.91	218.55
Increase in asset revaluation surplus	(3,026.68)	3,266.67	325.83	(96.89)	(16.31)	59.25	136.60	212.42	287.88	362.68
Internal payments made	-	-	-	-	-	-	-	-	-	-
Closing balance	188,894.58	186,333.93	186,122.25	185,416.46	184,444.74	183,717.26	183,236.09	183,010.38	183,046.17	183,350.96

**Barcoo Shire Council
Key Financial Sustainability Ratios**

	Target	Jun-22B	Jun-23F	Jun-24F	Jun-25F	Jun-26F	Jun-27F	Jun-28F	Jun-29F	Jun-30F	Jun-31F
Operating Surplus Ratio	0% to 10%	-43%	-38%	-43%	-30%	-28%	-26%	-24%	-22%	-20%	-18%
Net Financial Liability Ratio	<60%	-36%	-39%	-29%	-19%	-14%	-11%	-10%	-10%	-12%	-16%
Asset Sustainability Ratio	>90%	90%	90%	90%	89%	88%	87%	86%	85%	84%	83%

End of page

A		B	F	G	H	I	L	N	
2021-22 Project Budget Items		Initial Draft Capital Item List							
1	7								
8	Description of Capital Project 2021-2022		Consolidated Program Name	Funding Source	Project Costs	External Funding 21-22	2021-22 Internal Funding	Business Case Doc Id	Project Related Comments
9	Land				\$ -	\$ -	\$ -		
10	Buildings & Other Structures				\$ 90,000	\$ -	\$ -		
11	Jundah Hall Upgrade Stage 2	Buildings	W4Q	\$ 50,000	\$ 50,000	\$ -			
12	Buildings Asset Management Plan Works	Buildings	W4Q	\$ 40,000	\$ 40,000	\$ -			
13									
14	Plant				\$ 1,845,000	\$ 200,000	\$ 1,645,000		
15	Plant Replacement Program	Plant Replacement	Renewal	\$ 1,500,000	\$ 200,000	\$ 1,300,000			
16	Plant Replacement Program C/O 21	Plant Replacement	Renewal	\$ 345,000	\$ -	\$ 345,000			
17									
18	Furniture & Equipment				\$ 10,000	\$ -	\$ 10,000		
19	Printer Replacement - Jundah Administration Office	Furniture and Equipment		\$ 10,000	\$ -	\$ 10,000			
20									
21	Streets				\$ 148,000	\$ 148,000	\$ -		
22	Bitumen Resurfacing Program						\$ -		
23	Jundah						\$ -		
24	Archer St,						\$ -		
25	Miles St to Garrick St	Bitumen Resurfacing	R2R	\$ 4,000	\$ 4,000	\$ -			
26	Garrick Street						\$ -		
27	Mcllwraith St to Archer St	Bitumen Resurfacing	R2R	\$ 62,000	\$ 62,000	\$ -			
28	Jundah Cemetery Access	Bitumen Resurfacing	R2R	\$ 5,000	\$ 5,000	\$ -			
29	Jundah Hospital Carpark	Bitumen Resurfacing	R2R	\$ 5,000	\$ 5,000	\$ -			
30	Jundah Refue Tip Access	Bitumen Resurfacing	R2R	\$ 5,000	\$ 5,000	\$ -			
31	Miles Street						\$ -		
32	Mcllwraith St to Archer St	Bitumen Resurfacing	R2R	\$ 60,000	\$ 60,000	\$ -			
33	Morehead Street						\$ -		
34	Macrossan St to Perkins St	Bitumen Resurfacing	R2R	\$ 7,000	\$ 7,000	\$ -			
35							\$ -		
36	Roads				\$ 2,975,000	\$ 2,690,000	\$ 285,000		
37	Gravel Resheeting Program								
38	Arrabury Road (Road Class 5a)								
39	Ch 61.79 - 67.0km	Gravel Resheet	LRCI	260,000.00	\$ 260,000	\$ -			
40	Ch 93.04 - 98.02km	Gravel Resheet	LRCI	249,000.00	\$ 249,000	\$ -			
43	Bimerah-Isisford Rd (Road Class 5a)						\$ -		
44	Ch 0 - 4.28km	Gravel Resheet	R2R	214,000.00	\$ 214,000	\$ -			
45	Ch 12.83 - 19.52km	Gravel Resheet	TIDS	335,000.00	\$ 150,000	\$ 185,000			
46	Yaraka-Retreat Rd						\$ -		
47	Ch 61.68 - 69.58km	Gravel Resheet	R2R	-	\$ -	\$ -			
48	Ch 74.50 - 86.6km	Gravel Resheet	R2R	72,000.00	\$ 72,000	\$ -			
49	Grid Replacement Program	Grid Replacement		100,000.00		\$ 100,000			
50	Flood Reconstruction Program 2020	Flood Reconstruction	DRFA	500,000.00	\$ 500,000	\$ -			
51	Flood Reconstruction Program 2021	Flood Reconstruction	DRFA	500,000.00	\$ 500,000	\$ -			
52	McPhellamy's Crossing	Flood Reconstruction	DRFA	745,000.00	\$ 745,000	\$ -			
53									
54	Drainage Infrastructure				\$ 850,000	\$ 850,000	\$ -		
55	Haughton Vale Rd								
56	Culvert Ch 28.70km	Culvert/Floodway	R2R	\$ 150,000	\$ 150,000	\$ -			
57	Jundah - Winton Rd								
58	Floodway Upgrade Ch 84.10km	Culvert/Floodway	QRRRF/R2R	\$ 450,000	\$ 450,000	\$ -		QRRF \$360k/ R2R \$90k	
59	Yaraka - Retreat Rd								
60	Culvert Extension Ch 9.40km	Culvert/Floodway	R2R	\$ 50,000	\$ 50,000	\$ -			
61	Ch 11.25km	Culvert/Floodway	R2R	200,000.00	\$ 200,000	\$ -			
62									
63	Water Infrastructure				\$ 1,401,829	\$ 1,315,829	\$ 86,000		
64	Windorah Water Treatment Plant Upgrade	Windorah Water	LRCIR1/W4Q	\$ 1,075,829	\$ 1,075,829	\$ -			
65	Stonehenge Water Treatment Plant Upgrade	Stonehenge Water	W4Q	\$ 110,000	\$ 110,000	\$ -			
66	Jundah Raw Water Ground Tank	Jundah Water	W4Q	\$ 80,000	\$ 80,000	\$ -			
67	Jundah WTP Filter Media Replacement	Jundah Water	W4Q	\$ 10,000	\$ 10,000	\$ -			
68	Regional Telemetry Upgrade	Barcoo Water		\$ 50,000	\$ -	\$ 50,000			
69	Regional Raw Water Pump and isolation	Barcoo Water		\$ 36,000	\$ -	\$ 36,000			
70	Regional Water Meter Replacement Program	Barcoo Water	W4Q	\$ 40,000	\$ 40,000	\$ -			
71									
72					\$ 7,319,829	\$ 5,203,829	\$ 2,026,000		

DEBT & BORROWING POLICY

Policy Number: BSC-039	Version: 3
Classification: Statutory	Section: Executive - Governance
Date Adopted by Council: 21/07/2021	Resolution Number: 2021 07 017
Next review Due: 31/07/2021	Responsible Officer: Chief Executive Officer
Last Reviewed:	<p>Review: Note: This Policy is reviewed when any of the following occur:</p> <ol style="list-style-type: none"> 1. The related information is amended or replaced. 2. Other circumstances as determined from time to time by the Chief Executive Officer. <p>Notwithstanding the above, this Policy is to be reviewed at intervals of no more than two years.</p>
Legislation: <i>Local Government Act 2009, Local Government Regulation 2012; Statutory Bodies Financial Arrangements Act 1982.</i>	

OBJECTIVE

The objective of this policy is to ensure the sound management of Barcoo Shire Council's existing and future debt in the 2021-2022 financial year.

POLICY STATEMENT

Council will manage its finances to promote the best interests of local residents, including decisions made for the purposes outlined below.

DEFINITIONS

Nil

PROCEDURE

Council's approach to debt will incorporate the following principles:

- The appropriate mix of debt to internal funding used is intended to provide the lowest long term level of rates which does over commit Council in the future,
- Borrowing should provide adequate flexibility in the short term,
- The total debt accrued should depend on future outlook for growth in the Shire area, and;
- The term of the debt will relate to the life of the asset obtained by borrowing but will not exceed twenty (20) years for any individual asset.

Council will aim to reduce the overall level of debt by continuing repayments as per the adopted schedules set by the lending institute.

In order to provide the best possible service for ratepayers, Council will restrict the purpose of loans to asset acquisition and capital expenditure. As the outcome of borrowing for these purposes will benefit present and future generations and the cost is fairly shared across the years. Council is not expected to borrow funds over the next 10 years:

The time over which it is planned to repay an existing loan is as follows:

Balance as at 30/6/2021	Purpose of Borrowing	Annual Repayments	Remaining Term (Years)	Interest Rate
\$6,508	Rural Electrification Loan	\$6,558	1	5.025%
\$ NIL	Working Capital Facility	NIL	1	0.10%

ASSOCIATED DOCUMENTS AND POLICIES

Revenue Policy



INVESTMENT POLICY

Policy Number: BSC-040	Version: 1
Classification: Statutory	Section: Executive - Governance
Date Adopted by Council: 21/07/2021	Resolution Number: 2021 07 019
Next review Due: 31/07/2022	Responsible Officer: Chief Executive Officer
Last Reviewed:	<p>Review: Note: This Policy is reviewed when any of the following occur:</p> <ol style="list-style-type: none"> 1. The related information is amended or replaced. 2. Other circumstances as determined from time to time by the Chief Executive Officer. <p>Notwithstanding the above, this Policy is to be reviewed at intervals of no more than two years</p>
Legislation: <i>Local Government Act 2009; Local Government Regulation 2012; Statutory Bodies Financial Arrangement Act 1982; Statutory Bodies Financial Arrangement Regulations 2007</i>	

OBJECTIVE

To guide the investment of all funds held by Barcoo Shire Council.

POLICY STATEMENT

Barcoo Shire Council will invest Council funds not immediately required for financial commitments and ensure:

- The maximisation of the earnings from authorised investments of cash reserves after assessing counterparty, market and liquidity risks;
- The active management of the net debt position with core surplus funds; and
- That adequate internal controls are in place and appropriate records are kept to safeguard public monies.

Council's investment portfolio should be realisable, without penalty, in a reasonable time frame. The term to maturity of Council's investments must not exceed one year.

Category 1 relates to investments for a fixed time of not more than one (1) year.

Authorised investments comprise:

- Deposits with a financial institution;
- Investment arrangements accepted, guaranteed or issued by or for the Commonwealth or a State or a financial institution;
- Other investment arrangements secured by investment arrangements accepted, guaranteed or issued by or for the Commonwealth or a State or a financial institution; and
- Investments with Queensland Investment Corporation (QIC) Cash Fund, Queensland Treasury Corporation (QTC) Capital Guaranteed Cash Fund, QTC Debt Offset Facility, QTC Fixed Rate Deposit (up to 12 months), QTC Working Capital Facility;
- Other investment arrangements prescribed under a regulation that specifically refers back to this paragraph.

The investment must be at call or for a fixed time of not more than one (1) year.

PROCEDURE

There are two areas of funds placement available to Council

- a) Direct Council Investment – Investment;
- b) Debt Reduction Strategies.

(a) Council's Direct Investment

At least three (3) quotations shall be obtained from authorised institutions whenever an investment is proposed. The best quote on the day will be successful after allowing for administrative and banking costs, as well as having regard to the limits set below.

Investments held with QTC cash fund will be benchmarked against other investments or quoted investment rates at the end of each calendar month to ensure Council is receiving the most advantageous rate given the risk/return trade-off.

The term to maturity of any Council's direct investments may range from "At Call" to one (1) year.

(b) Debt Reduction Strategies

Debt reduction strategies that could be adopted by Council include:

(i) Principal repayment

A principal repayment provides an immediate reduction in the principal outstanding on Council's debt. Benefits are obtained from the reduced interest and administration costs which are calculated on the daily balance of the market value outstanding. A principal repayment may be made when it is appropriate to reduce the level of debt given Council's target capital structure.

Consideration though must be given to Council's ability to re-borrow repaid debt if needed to meet future requirements.

(ii) Prepayment of Debt Service Payments

A prepaid debt service payment provides an immediate reduction in the principal outstanding on Council's debt. Benefits are obtained from the reduced interest and administration costs which are calculated on the daily balance of the market value outstanding. In contrast to a principal repayment where Council is required to continue to pay upcoming debt service payments, Council is not required to pay the allocated normal debt service payments.

A prepayment of debt service payments may be made when it is appropriate to reduce the level of debt given Council's target capital structure. This option may also be used to increase flexibility with respect to the timing of loan repayments.

The economic effect of the prepayment will be equivalent to a principal repayment and will depend on where Council sits in its target capital structure range. As the prepayment can be carried forward indefinitely, Council's future cash flow flexibility may increase as it does not need to make the forthcoming debt service payment.

INTERNAL CONTROLS

Council will utilise its Category 1 investment powers to earn interest revenue on its operating funds to supplement Council's other sources of revenue.

Further, Council will maintain appropriate internal controls to prevent the fraudulent use of public monies. The procedure for the investment of Council funds is to be documented and followed at all times.

Council is at all times to have in place appropriate controls to prevent the fraudulent use of public monies. The following controls detail the minimum that is required:

- A person is to be identified as the responsible officer for the investment function.
- All investments are to be authorised by the Chief Executive Officer, or the Manager Corporate Services.

- Confirmation advice from the Financial Institution is to be retained as evidence that the investment is in the name of Barcoo Shire Council.
- A person, other than the responsible officer, is to perform the bank reconciliation at the end of each month (alternatively, the reconciliation needs to be reviewed by another officer).

ASSOCIATED DOCUMENTS AND POLICIES

Nil



Appendices

- 1. Fees & Charges Schedule 2021-22**
- 2. Corporate Plan 2021-26**
- 3. Operational Plan 2021-22**



Appendix 1 - Fees & Charges Schedule



FEES & CHARGES SCHEDULE 2021-2022

Effective from 1 August 2021

Barcoo Shire Council

Ordinary Meeting of

Resolution No: 2021 07 018

Glossary of Terms

Fee Type:

C	Commercial
R	Regulatory (Cost Recovery)
POA	Price on Application

Queensland Legislation:

AMA	Animal Management (Cats and Dogs) Act 2008
BA	Building Act 1975
BR	Building Regulation 2006
FA	Food Act 2006
IPA	Information Privacy Act 2009
IPR	Information Privacy Regulation 2009
LGA	Local Government Act 2009 (QLD)
LGR	Local Government Regulation 2012
PDA	Plumbing and Drainage Act 2002
PDR	Plumbing and Drainage Regulation 2003
PGA	Petroleum and Gas (Production and Safety) Act 2004
QPW	Queensland Plumbing and Wastewater Code 2013
RTIA	Right to Information Act 2009
RTIR	Right to Information Regulation 2009
PA	Planning Act 2016
WSA	Water Supply (Safety and Reliability) Act 2008
s/ss	use 's' for section and 'ss' for sections
LL	Barcoo Shire LL may be accessed on the website.

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Barcoo Shire Council Budget 2021-2022

Administration	General Ledger	Unit	GST	Price (\$)	Pricing Basis	Legal Source
GOVERNANCE						
Advertising – Shire Newsletter (Local Community Groups)	2100-1600-0001	Per page	Exempt	Free	Commercial	LGA s 262(3)(c)
Advertising – Shire Newsletter	2100-1600-0001	Per page	Inclusive	23.50	Commercial	LGA s 262(3)(c)
Advertising – Shire Newsletter	2100-1600-0001	Per ½ page	Inclusive	12.00	Commercial	LGA s 262(3)(c)
Advertising – Shire Newsletter	2100-1600-0001	Per ¼ page	Inclusive	6.00	Commercial	LGA s 262(3)(c)
Faxing/Email (Up to 4 pages)	2100-1600-0001	Per fax	Inclusive	2.50	Commercial	LGA s 262(3)(c)
Faxing/Email (per page thereafter)	2100-1600-0001	Per page	Inclusive	0.25	Commercial	LGA s 262(3)(c)
Laminating (A4)	2100-1600-0001	Per page	Inclusive	2.20	Commercial	LGA s 262(3)(c)
Laminating (A3)	2100-1600-0001	Per page	Inclusive	3.30	Commercial	LGA s 262(3)(c)
Photocopying/Printing (A4 black and white)	2100-1600-0001	Per page	Inclusive	0.25	Commercial	LGA s 262(3)(c)
Photocopying/Printing (A3 black and white)	2100-1600-0001	Per page	Inclusive	0.55	Commercial	LGA s 262(3)(c)
Photocopying/Printing (A4 – Colour)	2100-1600-0001	Per page	Inclusive	1.10	Commercial	LGA s 262(3)(c)
Photocopying/Printing – (A3 – Colour)	2100-1600-0001	Per page	Inclusive	3.30	Commercial	LGA s 262(3)(c)
Shire Phone Directory	2100-1600-0001	Per copy	Inclusive	4.00	Commercial	LGA s 262(3)(c)
Dishonour Cheque	2100-1600-0001	Per cheque	Inclusive	At cost + 25%	Commercial	LGA s 262(3)(c)
Barcoo Shire History Book (2014)	2100-1910-0001	Per book	Inclusive	70.00	Commercial	LGA s 262(3)(c)
Barcoo Shire History Book (2014) Boxed	2100-1910-0001	Per book	Inclusive	72.00	Commercial	LGA s 262(3)(c)
Postage and Handling	2100-1910-0002	Per item	Inclusive	\$20.00	Commercial	LGA s 262(3)(c)
Debtor Invoice Administration Fees (Amount <\$50)	2100-1600-0001	Per item	Inclusive	\$11.00	Commercial	LGA s 262(3)(c)

Barcoo Shire Council Budget 2021-2022

Administration	General Ledger	Unit	GST	Price (\$)	Pricing Basis	Legal Source
Copy of documentation e.g. invoice, rates notice or payment summary	2100-1600-0001	Per item	Inclusive	3.15	Commercial	LGA s 262(3)(c)
*Ad hoc Miscellaneous items POA						
Public Information						
Council Meeting Minutes	2100-1600-0001	Per set	Exempt	6.00	LGA s 97(2)(c)	LGR s 272(4)(b)
Local Law and Subordinate Local Law	2100-1600-0001	Per policy	Exempt	6.00	LGA s 97(2)(c)	LGR s 14(2)
Corporate Plan	2100-1600-0001	Per policy	Exempt	6.00	LGA s 97(2)(c)	LGR s 199(2)(b)
Annual Budget	2100-1600-0001	Per policy	Exempt	6.00	LGA s 97(2)(c)	LGR s 199(2)(b)
Audited Financial Statements	2100-1600-0001	Per policy	Exempt	12.00	LGA s 97(2)(c)	LGR s 199(2)(b)
Community Financial Report	2100-1600-0001	Per policy	Exempt	5.00	LGA s 97(2)(c)	LGR s 199(2)(b)
Annual Report	2100-1600-0001	Per policy	Exempt	12.00	LGA s 97(2)(c)	LGR s 199(2)(b)
Council Policy	2100-1600-0001	Per policy	Exempt	6.00	LGA s 97(2)(c)	LGR s 199(2)(b)
Right To Information & Information Privacy						
Right to Information – Application Fee	2100-1600-0001	Per application	Exempt	As per legislation	Statutory	RTIR s 4
Right to Information - Processing Charge More than 5 hours	2100-1600-0001	Per 15 min or part thereof	Exempt	As per legislation	Statutory	RTIR s 5(2)(b)
Right to Information - Access Charge	2100-1600-0001		Exempt	As per legislation	Statutory	RTIR s 6(1)(a)
Right to Information -Photocopying	2100-1600-0001	Per page	Exempt	As per legislation	Statutory	RTIR s 6(1)(b)
Information Privacy - Access Charge	2100-1600-0001		Exempt	As per legislation	Statutory	IPA s 4(1)
Information Privacy -Photocopying	2100-1600-0001	Per page	Exempt	As per legislation	Statutory	IPA s 4(1)(b)

Administration	General Ledger	Unit	GST	Price (\$)	Pricing Basis	Legal Source
Rates Search Fee (per assessment) including Water meter reading	2100-1600-0001	Per assessment	Exempt	97.00	Commercial	LGA s 262(3)(c)
Health Requisitions – (Consultant)	2100-1600-0001	Per application	Inclusive	POA	Commercial	LGA s 262(3)(c)
Town Planning – Preferred use	2100-1600-0001	Per application	Inclusive	POA	Commercial	LGA s 262(3)(c)
Building Requisition or Search	2100-1600-0001	Per application	Inclusive	POA	Commercial	LGA s 262(3)(c)
COMMUNITY						
Meeting Rooms & Town Halls						
Council Training/meeting rooms, including Information Centres (External Hire)	3400-1200-0000	Per day	Inclusive	52.50	Commercial	LGA s 262(3)(c)
Council Training/meeting rooms, including Information Centres (Local Community Groups)	3400-1200-0000	Per day	Inclusive	Exempt	Commercial	LGA s 262(3)(c)
Town Halls-Jundah & Stonehenge Private function up to 150 guests	3400-1200-0000	Per day	Inclusive	165.00	Commercial	LGA s 262(3)(c)
Town Halls- Jundah & Stonehenge Private Function over 150 guests	3400-1200-0000	Per day	Inclusive	270.00	Commercial	LGA s 262(3)(c)
Town Halls-Jundah & Stonehenge (Local Community Groups)	3400-1200-0000	Per day	Exempt	Exempt	Commercial	LGA s 262(3)(c)
Community Centre – Windorah Private function up to 150 guests	3400-1200-0000	Per day	Inclusive	165.00	Commercial	LGA s 262(3)(c)
Community Centre - Windorah Private Function over 150 guests	3400-1200-0000	Per day	Inclusive	270.00	Commercial	LGA s 262(3)(c)
Community Centre – Windorah (Local Community Groups)	3400-1200-0000	Per day	Exempt	Exempt	Commercial	LGA s 262(3)(c)
Sports Complex Kitchen-Jundah & Windorah (Private Function/Commercial)	3400-1200-0000	Per day	Inclusive	50.00	Commercial	LGA s 262(3)(c)
Sports Complex Kitchen-Jundah & Windorah (Local community Groups)	3400-1200-0000	Per day	Exempt	Exempt	Commercial	LGA s 262(3)(c)
Bond – Private function	3400-1200-0000	Per function	Exempt	210.00	Commercial	LGA s 262(3)(c)
Cleaning fee – to be deducted from Bond before refund made if not left clean	3400-1200-0000	Per hour per person	Inclusive	55.00	Commercial	LGA s 262(3)(c)
External Equipment Hire – Excluding Delivery						

Barcoo Shire Council Budget 2021-2022

Table & Chair Hire is FREE for community members & Groups						LGA s 262(3)(c)
Administration	General Ledger	Unit	GST	Price (\$)	Pricing Basis	Legal Source
Chair Hire	4200-1200-0000	Per chair	Inclusive	1.10	Commercial	LGA s 262(3)(c)
Table Hire	4200-1200-0000	Per table	Inclusive	5.50	Commercial	LGA s 262(3)(c)
Chair & Table Hire Bond	4200-1200-0000	Per booking	Inclusive	55.00	Commercial	LGA s 262(3)(c)
Chair & Table Late Fee	4200-1200-0000	Per item per day	Inclusive	1.10	Commercial	LGA s 262(3)(c)
Other Equipment available upon request						
Sporting Facilities						
Jundah – Swimming Pool Key - Community	4200-1220-0000	Bond	Inclusive	25.00	Commercial	LGA s 262(3)(c)
Jundah – Swimming Pool Key - Visitor	4200-1200-0000	Bond	Inclusive	15.00	Commercial	LGA s 262(3)(c)
Replacement Key	4200-1200-0000	Once	Inclusive	25.00	Commercial	LGA s 262(3)(c)
Camping						
Camping in Hall-Local Schools Only (Council Approval Required)	3400-1200-0000	Per night	Inclusive	Free	Commercial	LGA s 262(3)(c)
Windorah Caravan Park						
Unpowered site – Excluding Commercial Buses	3600-1200-0000	Per night	Inclusive	15.00	Commercial	LGA s 262(3)(c)
Powered Site – Van, Car, Truck or Motorhome	3600-1200-0000	Per night	Inclusive	25.00	Commercial	LGA s 262(3)(c)
Unpowered site - Bus (Commercial Bus 6 or more people)	3600-1200-0000	Per person	Inclusive	15.00 +6.00/person	Commercial	LGA s 262(3)(c)
Powered site - Bus (Commercial Bus 6 or more people)	3600-1200-0000	Per person	Inclusive	25.00 +6.00/person	Commercial	LGA s 262(3)(c)
Tent Site	3600-1200-0000	Per night	Inclusive	15.00	Commercial	LGA s 262(3)(c)
Special Offer - Stay for 4 nights, pay for 3. Stay for 7 nights, pay for 5. Stay for 14 nights, pay for 10						

Barcoo Shire Council Budget 2021-2022

Administration	General Ledger	Unit	GST	Price (\$)	Pricing Basis	Legal Source
*Note: It is the responsibility of the hirer (town hall and sports ground) to ensure facilities are left in a clean manner. If the hirer requires the facilities to be cleaned, actual costs will be incurred. Damages to equipment hires offsite will be charged at replacement cost.						
Library						
Library Membership	3000-1200-0000	Per member	Exempt	Free	Commercial	LGA s 262(3)(c)
Internet use	3000-1200-0000	Per member	Exempt	Free	Commercial	LGA s 262(3)(c)
Damaged or Non-return of books/media or other library property	3000-1200-0000	Per item	Inclusive	At cost	Commercial	LGA s 262(3)(c)
Other						
Bus Hire (excluding fuel) - local organisations ONLY *Fuel payable by hirer, full tank upon return	3800-1200-000?	Per day	Exempt	Free	Commercial	LGA s 262(3)(c)
Bus Hire Damage				EXCESS		
Catering Van Hire (Local Shire Groups & Private Shire Residents) *Note: Bond applicable for hire.	3800-1200-0001	Per day	Inclusive	110.00	Commercial	LGA s 262(3)(c)
Catering Van – Bond	9991-5350-0000	Once	Exempt	500.00	Commercial	LGA s 262(3)(c)

Administration	General Ledger	Unit	GST	Price (\$)	Pricing Basis	Legal Source
COUNCIL PROPERTIES						
Employee Rental Accommodation						
Flat - One bedroom	4000-1300-0000	Per week	Input	60.00	Commercial	LGA s 262(3)(b)
Flat - Two Bedroom	4000-1300-0000	Per week	Input	70.00	Commercial	LGA s 262(3)(b)
House - Two Bedroom	4000-1300-0000	Per week	Input	90.00	Commercial	LGA s 262(3)(b)
House – Three Bedroom	4000-1300-0000	Per week	Input	100.00	Commercial	LGA s 262(3)(b)
House – Four Bedroom	4000-1300-0000	Per week	Input	120.00	Commercial	LGA s 262(3)(b)
Single Person Quarters	4000-1300-0000	Per week	Inclusive	40.00	Commercial	LGA s 262(3)(b)
Bond – held with RTA	2300-5440-0000	Per week	Input	Four weeks rent	Commercial	LGA s 262(3)(b)
Yard Maintenance (if requested)	4000-1400-0000	Per week	Inclusive	20.00	Commercial	LGA s 262(3)(b)
Shared laundry (if applicable) *Single persons accommodation only*	4000-1400-0000	Per week	Inclusive	5.00	Commercial	LGA s 262(3)(b)
Furniture (if applicable) All accommodation	4000-1400-0000	Per week	Inclusive	15.00	Commercial	LGA s 262(3)(b)
Public Rental Accommodation						
All Areas –Public Rental Accommodation	4000-1300-0000	Per week	Input	Based on median market rental rates	Commercial	LGA s 262(3)(b)
Flat - One bedroom	4000-1300-0000	Per week	Input	120.00	Commercial	LGA s 262(3)(b)
Flat - Two Bedroom	4000-1300-0000	Per week	Input	140.00	Commercial	LGA s 262(3)(b)
House - Two Bedroom	4000-1300-0000	Per week	Input	180.00	Commercial	LGA s 262(3)(b)
House – Three Bedroom	4000-1300-0000	Per week	Input	200.00	Commercial	LGA s 262(3)(b)
House – Four Bedroom	4000-1300-0000	Per week	Input	240.00	Commercial	LGA s 262(3)(b)

Administration	General Ledger	Unit	GST	Price (\$)	Pricing Basis	Legal Source
Bond – Held with RTA	2300-5440-0000	Per week	Input	Four weeks rent	Commercial	LGA s 262(3)(b)
Council Guest Accommodation						
One Bedroom Flat – Single	4000-1300-0000	Per night	Inclusive	75.00	Commercial	LGA s 262(3)(b)
One Bedroom Flat – Double	4000-1300-0000	Per night	Inclusive	100.00	Commercial	LGA s 262(3)(b)
Two Bedroom Flat	4000-1300-0000	Per night	Inclusive	120.00	Commercial	LGA s 262(3)(b)
Two Bedroom House	4000-1300-0000	Per night	Inclusive	130.00	Commercial	LGA s 262(3)(b)
Three Bedroom House	4000-1300-0000	Per night	Inclusive	150.00	Commercial	LGA s 262(3)(b)
Single Person Quarters	4000-1300-0000	Per person/ per night	Inclusive	20.00	Commercial	LGA s 262(3)(b)
Single Person Quarters	4000-1300-0000	Per week	Inclusive	80.00	Commercial	LGA s 262(3)(b)
RURAL						
Agistment Fees –						
Horse - Town Common-per head	7100-1210-0000	Per 6 months or part thereof	Inclusive	91.00	Commercial	LGA s 262(3)(c)
Cattle - Town Common-per head	7100-1210-0000	Per 6 months or part thereof	Inclusive	91.00	Commercial	LGA s 262(3)(c)
Sheep /Goats- Town Common-per head	7100-1210-0000	Per 6 months or part thereof	Inclusive	9.00	Commercial	LGA s 262(3)(c)
Reserves	7100-1210-0000	Per annual	Inclusive	POA	Commercial	LGA s 262(3)(c)
Animal Tag NLIS	7100-1210-0000	Per NLIS	Inclusive	5.00	Commercial	LGA s 262(3)(c)
Animal Tag Management	7100-1210-0000	Per Tag	Inclusive	1.50	Commercial	LGA s 262(3)(c)

Administration	General Ledger	Unit	GST	Price (\$)	Pricing Basis	Legal Source
Droving Fees (Fee is calculated when the application is approved and must be paid before the permit is issued.						
Large stock (alpacas, asses, camels, cattle, donkeys, horses, llamas, mules, or vicunas)	7100-1210-0000	Per km, per 20 head or part thereof	Inclusive	0.02	Commercial	LGA s 262(3)(c)
Small Stock (Goats and sheep)	7100-1210-0000	Per km, per 100 head or part thereof	Inclusive	0.02	Commercial	LGA s 262(3)(c)
Tailing out Fees	7100-1210-0000	Per day, per head.	Inclusive	0.17	Commercial	LGA s 262(3)(c)
Land Protection Officer Private Works						
Labour	7200-1510-0000	Per hour	Inclusive	85.00	Commercial	LGA s 262(3)(c)
Vehicle	7200-1510-0000	Per km	Inclusive	0.80	Commercial	LGA s 262(3)(c)
Meal Allowance	7200-1510-0000	Per day	Inclusive	50.00	Commercial	LGA s 262(3)(c)
Accommodation	7200-1510-0000	Per night	Inclusive	120.00	Commercial	LGA s 262(3)(c)
Animal Control						
Dog Registration – Entire Dog	7000-1200-0000	Per dog	Exempt	44.00	LGA s 97(2)(a)	AMA s 46(b)(i)
Dog Registration – Desexed Dog	7000-1200-0000	Per dog	Exempt	22.00	LGA s 97(2)(a)	AMA s 46(b)(i)
Dog Registration – Entire Dog <i>Pensioner</i>	7000-1200-0000	Per dog	Exempt	26.40	LGA s 97(2)(a)	AMA s 46(b)(i)
Dog Registration – Desexed Dog <i>Pensioner</i>	7000-1200-0000	Per dog	Exempt	11.00	LGA s 97(2)(a)	AMA s 46(b)(i)
Regulated Dog – Restricted/Permit	7000-1200-0000	Per dog	Exempt	200.00	LGA s 97(2)(a)	AMA s 46(b)(i)
3rd or subsequent dog not permitted under LL2						
Cat Registration	7000-1200-0000	Per cat	Exempt	Exempt	LGA s 97(2)(a)	AMA s 46(b)(i)

Administration	General Ledger	Unit	GST	Price (\$)	Pricing Basis	Legal Source
Conditions of animal registration: <ul style="list-style-type: none"> All animals over the age of 12 weeks must be registered All animals must be registered within 14 days of owners becoming residents of the BarcooShire 						
Discount conditions: A 50% discount of the relevant animal registration fee will apply to: <ul style="list-style-type: none"> Existing registered animals if fees are paid by the specified date on annual notices 						
Animal Impounding						
Dog – 1 st Impounding any 12 months period	7000-1210-0000	Per dog	Exempt	50.00	LGA s 97(2)(a)	LL 2
Dog – 2 nd Impounding any 12 months period	7000-1210-0000	Per dog	Exempt	100.00	LGA s 97(2)(a)	LL 2
Dog – 3 rd or subsequent any 12 month period	7000-1210-0000	Per dog	Exempt	200.00	LGA s 97(2)(a)	LL 2
*All dogs must be registered and relevant fees paid before release from pound LGA s 97(2)(a) LL 2						
Animals – Other than dogs per day Horse – Gelding or Mare	7000-1210-0000	Per head	Exempt	10.00	LGA s 97(2)(a)	LL 2
Animals – Other than dogs per day All other cattle	7000-1210-0000	Per head	Exempt	10.00	LGA s 97(2)(a)	LL2
Animals – Other than dogs per day Sheep, Goats, Swine	7000-1210-0000	Per head	Exempt	2.00	LGA s 97(2)(a)	LL2
Animals – not otherwise specified	7000-1210-0000	Per head	Exempt	15.00	LGA s 97(2)(a)	LL 2
Sustenance – per day	7000-1210-0000	Per head/per day	Exempt	10.00	LGA s 97(2)(a)	LL 2
Driving fees – leading, transporting and delivery to the pound	7000-1210-0000	Per head	Inclusive	Actual cost	LGA s 97(2)(a)	LL 2
WORKS AND SERVICES						
Workshop Labour						
Labour - Boilermaker	5900-1000-0000	Per hour	Inclusive	90.00	Commercial	LGA s 262(3)(b)
Labour - Diesel Fitter (per hour)	5900-1000-0000	Per hour	Inclusive	90.00	Commercial	LGA s 262(3)(b)

Administration	General Ledger	Unit	GST	Price (\$)	Pricing Basis	Legal Source
Overtime Labour – Diesel Fitter Boilermaker	5900-1000-0000	Per hour	Inclusive	Actual cost +15%	Commercial	LGA s 262(3)(b)
Labour- General	5900-1000-0000	Per hour	Inclusive	55.00	Commercial	LGA s 262(3)(b)
*Motor Vehicle (Travel)	5900-1000-0000	Per km	Inclusive	At cost +15%	Commercial	LGA s 262(3)(b)
*Truck (Travel)	5900-1000-0000	Per km	Inclusive	At cost +10%	Commercial	LGA s 262(3)(b)
Workshop Items						
Tyre Repair – Motor Vehicle	5900-1000-0000	Per tyre	Inclusive	At Cost +10%	Commercial	LGA s 262(3)(b)
Tyre Repair – Heavy Vehicle & equipment	5900-1100-0000	Per tyre	Inclusive	At Cost +10%	Commercial	LGA s 262(3)(b)
Tyres, Tubes, Sleeves, Consumables	5900-1000-0000	Per item	Inclusive	At cost +10%	Commercial	LGA s 262(3)(b)
Disposal of old tyres	5900-1000-0000	Per item	Inclusive	5.50	Commercial	LGA s 262(3)(b)
*Other private works available upon request i.e. Servicing of Private Vehicles – At Cost *						

Administration	General Ledger	Unit	GST	Price (\$)	Pricing Basis	Legal Source
STORES						
Cement						
*Other Store Items available to the public upon request a 15% on cost is used on all store items purchased.						
SALE OF FUEL (15% ONCOST)						
Diesel (Jundah Depot Fuel Cell)	5300-1200-0000	Per litre	Inclusive	On Bowser	Commercial	LGA s 97(2)(c)
Avgas (Windorah Airport)	6000-1400-0000	Per litre	Inclusive	On Bowser	Commercial	LGA s 97(2)(c)
Jet A1 (Windorah Airport)	6000-1400-0000	Per litre	Inclusive	On Bowser	Commercial	LGA s 97(2)(c)
SALE OF BULK WATER						
Ex town supply on Council approval – per kilolitre or part thereof (treated) Ratepayers – Minimum Charge \$100.00	6400-1000-0000	Per kl	Exempt	6.00	LGA s 97(2)(a)	WSA
Ex town supply on Council approval – per kilolitre or part thereof (untreated) Ratepayer – Minimum Charge \$50.00	6400-1000-0000	Per kl	Exempt	1.20	LGA s 97(2)(a)	WSA
Supply of Water to Mining/Explorations Camps *Min. charge \$150* > 10,000L	6400-1200-0000	Per kl	Exempt	20.00	LGA s 97(2)(a)	WSA
Delivery to mining company camps at cost	6400-1000-0000	Per km	Exempt	At cost	LGA s 97(2)(a)	WSA
Supply of Treated Water outside the Reticulation Area – Not in Rates System	6400-1200-0000	Per kl	Exempt	5.00	LGA s 97(2)(a)	WSA
Supply of Raw Water outside the Reticulation Area – Not in Rates System	6400-1200-0000	Per kl	Exempt	1.50	LGA s 97(2)(a)	WSA
ENVIRONMENTAL HEALTH FEES AND ENVIRONMENTAL RELEVANT ACTIVITY						
Food Premises, Places or Vehicle Registration Annual Licence Fee	6600-1200-0000	Per licence	Exempt	105.00	LGA s 97(2)(a)	FA s 31
Food Premises Business Application Fee	6600-1200-0000	Per licence	Exempt	105.00	LGA s 97(2)(a)	FA s 31
Follow up inspections	6600-1200-0000	Per inspection	Exempt	POA	LGA s 97(2)(a)	FA s 31

Administration	General Ledger	Unit	GST	Price (\$)	Pricing Basis	Legal Source
MISCELLANEOUS CHARGES						
Overgrown allotments - mowing and removal of rubbish	5000-1000-0000	Per allotment	Inclusive	At cost +15%	Commercial	LGA s 262(3)(c)
Wheelie Bin (240Lt)	5000-1000-0000	Per unit	Inclusive	POA	Commercial	LGA s 262(3)(c)
Waste Removal - Vac Truck Portable Toilet (per toilet)	5000-1000-0000	Minimum charge	Inclusive	55.00	Commercial	LGA s 262(3)(c)
Waste Removal - Vac Truck Septic pump out, in town	5000-1000-0000	Minimum charge	Inclusive	158.00	LGA s 97(2)(a)	PDA s 145
Waste Removal - Vac Truck Rural areas *travel greater than 5km from where it is parked	5000-1000-0000	Per hour	Inclusive	158.00	LGA s 97(2)(a)	PDA s 145
TOWN PLANNING AND DEVELOPMENT						
Plumbing Applications						
Domestic Plumbing Application (per fitting)	1100-1200-0000	Per application	Exempt	97.00	LGA s 97(2)(a)	PDA s 145
Commercial Plumbing Application	1100-1200-0000	Per application	Exempt	118.00	LGA s 97(2)(a)	PDA s 145
Additional Inspections	1100-1200-0000	Per Inspection	Exempt	97.00	LGA s 97(2)(a)	PDA s 145
Archive Fee	1100-1200-0000	Per application	Exempt	162.00	LGA s 97(2)(a)	PDA s 145
*All applicants must pay a Lodgement Fee plus an Assessment Fee						
Building certification charges Schedule						
Travel expenses for inspections outside of a town (Inc time & vehicle costs).	1100-1200-0000	Per km	Inclusive	Hourly rate + \$0.80/km	Commercial	LGA s 262(3)(c)
Class 1- New Dwellings & Major Additions & Alterations						
Assessment Fee - Single Storey up to 300m ²	1100-1200-0000	Per assessment	Inclusive	748.00	LGA s 97(2)(a)	BA s 51; SPA s 260
Assessment Fee - Double Storey up to 300m ²	1100-1200-0000	Per assessment	Inclusive	968.00	LGA s 97(2)(a)	BA s 51; SPA s 260
Assessment Fee - Dwellings over 300m ²	1100-1200-0000	Per assessment	Inclusive	To be quoted	LGA s 97(2)(a)	BA s 51; SPA s 260

Administration	General Ledger	Unit	GST	Price (\$)	Pricing Basis	Legal Source
Inspection Fee/Per Inspection	1100-1200-0000	Per assessment	Inclusive	379.50	LGA s 97(2)(a)	BR s 30; SPA s 260
Inspection Fee - Lapsed Development Approval	1100-1200-0000	Per assessment	Inclusive	To be quoted	LGA s 97(2)(a)	BR s 30; SPA s 260
Re-inspection Fee	1100-1200-000	Per assessment	Inclusive	379.50	LGA s 97 (2)(a)	BR s 30; SPA s 260
NB Assessment of buildings post construction may incur a 30% increase of applicable fee above.						
Class 1 & 10 Minor Additions & Alterations, Inc. Decks, Verandahs, & Patios						
Assessment Fee - Up to 30m2	1100-1200-0000	Per assessment	Inclusive	484.00	LGA s 97(2)(a)	BA s 51; SPA s 260
Assessment Fee - Over 30m2 to 80m2	1100-1200-0000	Per assessment	Inclusive	517.00	LGA s 97(2)(a)	BA s 51; SPA s 260
Inspection Fee/Per Inspection	1100-1200-0000	Per assessment	Inclusive	379.50	LGA s 97(2)(a)	BR s 30; SPA s 260
Inspection Fee – Lapsed Development Approval	1100-1200-0000	Per assessment	Inclusive	To be quoted	LGA s 97(2)(a)	BR s 30
Class 1 Underpinning & Re-Stumping of a Dwelling						
Assessment Fee	1100-1200-0000	Per assessment	Inclusive	605.00	LGA s 97(2)(a)	BA s 51; SPA s 260
Inspection Fee/Per inspection	1100-1200-0000	Per assessment	Inclusive	379.50	LGA s 97(2)(a)	BR s 30; SPA s 260
Inspection Fee – Lapsed Development Approval	1100-1200-0000	Per assessment	Inclusive	To be quoted	LGA s 97(2)(a)	BR s 30; SPA s 260
Class 1 Amendments to Plans						
Minor Amendments	1100-1200-0000	Per assessment	Inclusive	280.50	LGA s 97(2)(a)	BA s 51; SPA s 260
Major Amendments	1100-1200-0000	Per assessment	Inclusive	627.00	LGA s 97(2)(a)	BA s 51; SPA s 260
Class 1 Removal/Relocation of Dwelling(on to site)						
Assessment Fee	1100-1200-0000	Per assessment	Inclusive	764.50	LGA s 97(2)(a)	BA s 51; SPA s 260
Inspection Fee/Per Inspection	1100-1200-0000	Per assessment	Inclusive	379.50	LGA s 97(2)(a)	BA s 51; SPA s 260

Administration	General Ledger	Unit	GST	Price (\$)	Pricing Basis	Legal Source
Preliminary Inspection Fee	1100-1200-0000	Per assessment	Inclusive	To be quoted	LGA s 97(2)(a)	BA s 51; SPA s 260
Inspection Fee – Lapsed Development Approval	1100-1200-0000	Per assessment	Inclusive	To be quoted	LGA s 97(2)(a)	BA s 51; SPA s 260
Buildings post construction 30% increase of applicable assessment fee above						
Class 1 Demolition/Removal of Dwelling (from site)						
Assessment Fee	1100-1200-0000	Per assessment	Inclusive	484.00	LGA s 97(2)(a)	BA s 51; SPA s 260
Inspection Fee/Per inspection	1100-1200-0000	Per assessment	Inclusive	379.50	LGA s 97(2)(a)	BA s 51; SPA s 260
Inspection Fee – Lapsed Development Approval	1100-1200-0000	Per assessment	Inclusive	To be quoted	LGA s 97(2)(a)	BA s 51; SPA s 260
Class 10 (Residential Use) Structures(carports, garages, unroofed pergolas, small outbuildings, retaining wall etc)						
Assessment Fee – Up to 60m2	1100-1200-0000	Per assessment	Inclusive	484.00	LGA s 97(2)(a)	BA s 51; SPA s 260
Assessment Fee – Over 60m2	1100-1200-0000	Per assessment	Inclusive	627.00	LGA s 97(2)(a)	BA s 51; SPA s 260
Inspection Fee	1100-1200-0000	Per assessment	Inclusive	379.50	LGA s 97(2)(a)	BA s 51; SPA s 260
Inspection Fee – Lapsed Development Approval	1100-1200-0000	Per assessment	Inclusive	To be quoted	LGA s 97(2)(a)	BA s 51; SPA s 260
Class 10 (Non- Residential)						
Assessment Fee – Up to 100m2	1100-1200-0000	Per assessment	Inclusive	786.50	LGA s 97(2)(a)	BA s 51; SPA s 260
Assessment Fee – 100m2 to 300m2	1100-1200-0000	Per assessment	Inclusive	918.50	LGA s 97(2)(a)	BA s 51; SPA s 260
Assessment Fee – 300m2 to 500m2	1100-1200-0000	Per assessment	Inclusive	1056.00	LGA s 97(2)(a)	BA s 51; SPA s 260
Greater than 500m2	1100-1200-0000	Per assessment	Inclusive	To be quoted	LGA s 97(2)(a)	BA s 51; SPA s 260
Inspection Fee/Per inspection	1100-1200-0000	Per assessment	Inclusive	379.50	LGA s 97(2)(a)	BA s 51; SPA s 260
Inspection Fee – Lapsed Development Approval	1100-1200-0000	Per assessment	Inclusive	To be quoted	LGA s 97(2)(a)	BA s 51; SPA s 260

Administration	General Ledger	Unit	GST	Price (\$)	Pricing Basis	Legal Source
Building post construction 30% increase of applicable assessment fee above						
Class 10 Swimming Pools/Spas						
Assessment Fee	1100-1200-0000	Per assessment	Inclusive	577.50	LGA s 97(2)(a)	BA s 51; SPA s 260
Inspection Fee/Per inspection	1100-1200-0000	Per Inspection	Inclusive	379.50	LGA s 97(2)(a)	BA s 51; SPA s 260
Pool Safety Compliance Including Certificate & 1 Re-inspection	1100-1200-0000	Per assessment	Inclusive	643.50	LGA s 97(2)(a)	BA s 51; SPA s 260
2 nd Re-inspection	1100-1200-0000	Per assessment	Inclusive	137.50	LGA s 97(2)(a)	BA s 51; SPA s 260
Class 10 Signs						
Assessment Fee	1100-1200-0000	Per assessment	Inclusive	484.00	LGA s 97(2)(a)	BA s 51; SPA s 260
Inspection fee/Per inspection	1100-1200-0000	Per Inspection	Inclusive	379.50	LGA s 97(2)(a)	BA s 51; SPA s 260
Class 2 to Class 9 Buildings up to 500m2 & 2 Storeys						
Assessment Fee i) Up to 150m2 floor area	1100-1200-0000	Per assessment	Inclusive	To be quoted	LGA s 97(2)(a)	BA s 51; SPA s 260
Assessment Fee ii) 150m2 to 300m2 Floor area	1100-1200-0000	Per assessment	Inclusive	To be quoted	LGA s 97(2)(a)	BA s 51; SPA s 260
Assessment Fee iii) 300m2 to 500m2 Floor area	1100-1200-0000	Per assessment	Inclusive	To be quoted	LGA s 97(2)(a)	BA s 51; SPA s 260
Inspection Fees	1100-1200-0000	Per assessment	Inclusive	To be quoted	LGA s 97(2)(a)	BA s 51; SPA s 260
Inspection Fees – Lapsed Development Approval	1100-1200-0000	Per assessment	Inclusive	To be quoted	LGA s 97(2)(a)	BA s 51; SPA s 260
General Development Assessment Fee						
Note: If a development application is received from a not-for-profit organisation, the prescribed application fee shall be discounted by 50%.						
Material Change of Use						
Development application requiring code assessment	1100-1200-0000	Per application	Exempt	\$250 per 100m2 of Total Use Area –	LGA s 97(2)(a)	BA s 51; SPA s 260

Administration	General Ledger	Unit	GST	Price (\$)	Pricing Basis	Legal Source
				minimum and maximum applicable Min. \$1,000 Max. \$10,000		
Development application requiring impact assessment	1100-1200-0000	Per application	Exempt	\$500 per \$100m2 of Total Use Area – minimum applicable Min. \$1,500	LGA s 97(2)(a)	BA s 51; SPA s 260
Reconfiguring a Lot						
Subdivide one allotment into two	1100-1200-0000	Base fee	Exempt	1900.00	LGA s 97(2)(a)	BA s 51; SPA s 260
Subdivide one allotment into more than two – additional charge for each lot after two	1100-1200-0000	Per lot	Exempt	260.00	LGA s 97(2)(a)	BA s 51; SPA s 260
Boundary Realignment (no new lots created)	1100-1200-0000	Per application	Exempt	1900.00	LGA s 97(2)(a)	BA s 51; SPA s 260
Survey plan endorsement	1100-1200-0000	Per request	Exempt	515.00	LGA s 97(2)(a)	BA s 51; SPA s 260
Endorsing a document (e.g. Community Management Statement, Easement)	1100-1200-0000	Per request	Exempt	200.00	LGA s 97(2)(a)	BA s 51; SPA s 260
Operational Work						
Operational work other than filling and excavation	1100-1200-0000	Per application	Exempt	POA	LGA s 97(2)(a)	BA s 51; SPA s 260
Excavation and filling - \$250 per 100m ³ or part thereof material – <i>minimum and maximum applicable</i>	1100-1200-0000	Per application	Exempt	Min. \$1,000 Max. \$10,000	LGA s 97(2)(a)	BA s 51; SPA s 260
Development application for a preliminary approval						
Development application for a preliminary approval	1100-1200-0000	Per application	Exempt	75% of the relevant application lodgement fee	LGA s 97(2)(a)	BA s 51; SPA s 260
Development application for a preliminary approval – variation request	1100-1200-0000	Per application	Exempt	125% of the relevant application lodgement fee	LGA s 97(2)(a)	BA s 51; SPA s 260
Major Development Projects						
A major development project, as determined by Council	1100-1200-0000	Per application	Exempt	POA	LGA s 97(2)(a)	BA s 51; SPA s 260

Administration	General Ledger	Unit	GST	Price (\$)	Pricing Basis	Legal Source
Other Application and Assessment Fees						
Assessment of Building works against the Planning Scheme	1100-1200-0000	Per application	Exempt	625.00	LGA s 97(2)(a)	BA s 51; SPA s 260
Request to apply superseded Planning Scheme	1100-1200-0000	Per request	Exempt	625.00	LGA s 97(2)(a)	BA s 51; SPA s 260
Change application (minor change to a development approval)	1100-1200-0000	Per application	Exempt	625.00	LGA s 97(2)(a)	BA s 51; SPA s 260
Change application (other change to a development approval)	1100-1200-0000	Per application	Exempt	Current relevant application fee	LGA s 97(2)(a)	BA s 51; SPA s 260
Extension application (to extend currency period of development approval)	1100-1200-0000	Per application	Exempt	625.00	LGA s 97(2)(a)	BA s 51; SPA s 260
Cancellation application (request to cancel development approval)	1100-1200-0000	Per application	Exempt	625.00	LGA s 97(2)(a)	BA s 51; SPA s 260
Written request for 'generally in accordance' determination or other written advice as determined by Council	1100-1200-0000	Per request	Exempt	625.00	LGA s 97(2)(a)	BA s 51; SPA s 260
Exemption Certificate	1100-1200-0000	Per request	Exempt	625.00	LGA s 97(2)(a)	BA s 51; SPA s 260
Public notification on behalf of applicant	1100-1200-0000	All public notification actions	Inclusive	\$625 plus expenses (printing, copying, signs, advertisement, mailing, mileage)	LGA s 97(2)(a)	BA s 51; SPA s 260
Planning and Development Certificates						
Limited certificate	1100-1200-0000	Per lot	Exempt	200.00	LGA s 97(2)(a)	BA s 51; SPA s 260
Standard certificate	1100-1200-0000	Per lot	Exempt	400.00	LGA s 97(2)(a)	BA s 51; SPA s 260
Full certificate	1100-1200-0000	Per lot	Exempt	1500.00	LGA s 97(2)(a)	BA s 51; SPA s 260
Refund of fees for withdrawn applications						
Application stage	1100-1200-0000	Per application	Exempt	90% of relevant application fee	LGA s 97(2)(a)	BA s 51; SPA s 260
Information request or referral stage	1100-1200-0000	Per application	Exempt	50% of relevant application fee	LGA s 97(2)(a)	BA s 51; SPA s 260
Public notification stage	1100-1200-0000	Per application	Exempt	30% of relevant application fee	LGA s 97(2)(a)	BA s 51; SPA s 260

Administration	General Ledger	Unit	GST	Price (\$)	Pricing Basis	Legal Source
Decision stage (note: no refund once decision has been made by Council)	1100-1200-0000	Per application	Exempt	10% of relevant application fee	LGA s 97(2)(a)	BA s 51; SPA s 260
ROAD INFRASTRUCTURE FEES						
Pipeline Permit						
Permission to perform works within the road reserve. Works involve the installation of a pipeline. The area is inspected by Council before permission is granted.	5600-1510-0000	Per Application	Exempt	630.00	Cost Recovery	LGA s 97(2)(a)
Maintenance Permit						
Permission is granted for a company to perform maintenance on Council roads. This will only be granted if Council is unable to perform the works itself.	5600-1510-0000	Per Application	Exempt	315.00	Cost Recovery	LGA s 97(2)(a)
Low Impact Permit						
Permission is granted to perform low impact seismic survey and/or drilling operations within Council road reserve	5600-1510-0000	Per Application	Exempt	430.00	Cost recovery	LGA s 97(2)(a)



Appendix 2 - Corporate Plan 2021-2026



CORPORATE PLAN 2021 - 2026

FROM THE MAYOR AND CEO

The Barcoo Shire Council's Corporate Plan (2021 – 2026) is our principal strategic planning document. The plan documents Council's and the community's measurable aspirations for a better future for our community and our organisation. The plan outlines how we will go about serving our community in a responsive, responsible and sustainable manner.

As part of Barcoo Shire Council's Corporate Plan (2021 – 2026) development, Council undertook significant community engagement using a community survey tool. The number of Barcoo Shire residents who provided responses to the survey represented 64% of the adult population of the Shire.

This provides Council with a strong level of confidence in the results of the community survey and forms the basis of this document. The plan has four distinct themes – our economy, community, environment and organisation. Council is very mindful that unless we can operate effectively and efficiently as an organisation, our efforts in attempting to improve our community's wellbeing, liveability, economy and environment will be less than optimal.

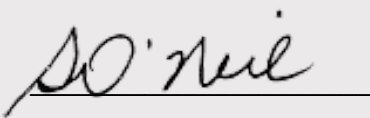
It is important to note that the plan does not document everything we do, but rather outlines Council's strategic direction. "Business as usual" activities and key business initiatives are more evident in our annual operational plans and budgets.

Council will play varying roles in achieving its strategic objectives. We have categorised these roles as: Direct (D or d); Facilitate (F or f); and Advocate (A or a). Where you see these letters in uppercase (D,F,A) associated with our strategic objectives, this means this will be Council's primary role in achieving this objective. Where you see these letters in lowercase (d,f,a), this means this will be Council's secondary or lesser role in achieving this objective.

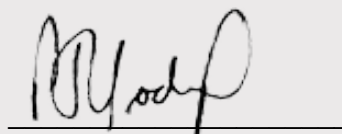
Barcoo Shire Council's Corporate Plan provides strategic direction to Councillors and staff and clearly articulates our priorities in becoming a responsive and sustainable organisation, while addressing the needs of the community. We will report annually on our performance in achieving the objectives set out in the plan through our annual report.

The Corporate Plan is a dynamic document and as such will be reviewed and modified if required to ensure it is responsive to the community's changing demands and expectations.

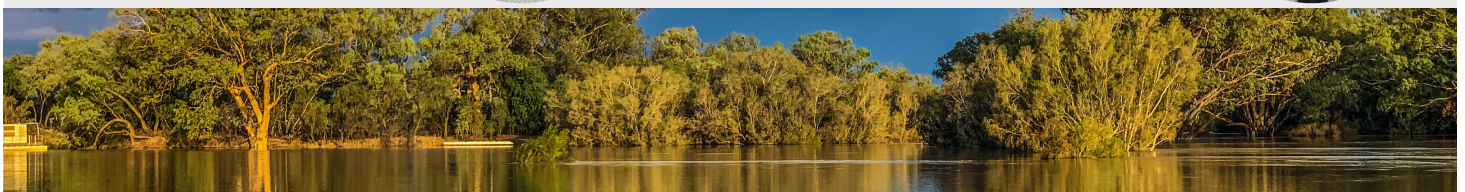
We look forward to both the opportunities and the challenges ahead of us over the next five years and we are committed to creating a better future for our community.



Sally O'Neil
Mayor



Paul Hockings
CEO



VISION

A professional organisation creating a better future for our community.

MISSION

To serve our community through sustainable infrastructure and service delivery.

VALUES

Simplicity

We will simplify things for ourselves and our community, and focus our efforts on the things that matter most.

Transparency

We will meaningfully engage with our community in our decision-making processes and in the delivery of our projects, services and infrastructure.

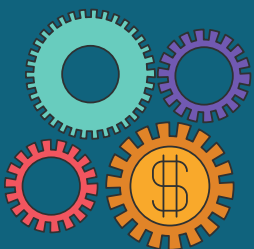
Accountability

We are all accountable for our actions, inactions, professionalism, performance and behaviour which will drive our culture of continuous improvement.

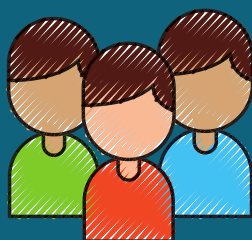
Respect

We will respect each other, our organisation, our community and our environment.

STRATEGIC THEMES



ECONOMY



COMMUNITY



ENVIRONMENT



ORGANISATION

ECONOMY



WHAT WE WANT TO SEE IN 2026

A strong local economy supported by an efficient and effective Council.

STRATEGIC OBJECTIVES

- Maximise macro-economic growth of the Shire (dfA)
- Maximise local business opportunities in dealing with Council (Df)
- Maximise local employment opportunities within Council (Df)
- Maximise economic impact of the shire’s key industries (dFa)
- Enhance transport infrastructure (Dfa)



HOW WE WILL MEASURE SUCCESS



KEY STRATEGIES, PLANS SERVICES AND ONGOING ACTIVITIES THAT SUPPORT THIS THEME

Achieving 100% of Key Business Initiatives in annual Operational Plans

Trended performance improvements in biennial Council performance survey

Growth in percentage of Council’s local business spend

Procurement Policy

Transport Asset Management Plan

Outback Regional Road Transport Group - Regional Route Hierarchy

Inland Queensland Road Network Strategy 2018 (IQRAP)

‘Home Grown Employment’ program

Barcoo Shire Planning Scheme 2020

Employment Resourcing Strategy

External Contracts and Recoverable Works Strategy



COMMUNITY

WHAT WE WANT TO SEE IN 2026

An engaged, passionate and connected community effecting positive change.

STRATEGIC OBJECTIVES

- Identify and address community needs and opportunities to create positive change (Dfa)
- Meaningfully engage with the community (Df)
- Build community connectedness through community events, activities and use of public facilities (dFa)
- Develop community capacity to facilitate positive change (dFa)
- Through improved performance, enhance Council’s reputation within the community (D)



HOW WE WILL MEASURE SUCCESS



KEY STRATEGIES, PLANS SERVICES AND ONGOING ACTIVITIES THAT SUPPORT THIS THEME

Achieving 100% of key business initiatives in annual Operational Plans

Trended performance improvements in biennial Council performance survey

Number of community engagement initiatives completed

Number of community events supported by Council

Number of completed community capacity building initiatives supported by Council

Community Engagement Policy and Strategy

Community Grants Policy

Arts and Culture Strategy

Sport and Recreation Strategy

Library Service Plan

Customer Service Charter

Local Disaster Management Plan



ENVIRONMENT

WHAT WE WANT TO SEE IN 2026

Responsible stakeholder partnerships respecting our natural environment.

STRATEGIC OBJECTIVES

- Enhance Rural Lands Services (dFa)
- Reduce prevalence of pest weeds and animals to enhance biosecurity outcomes (dFa)
- Improve water efficiency (Dfa)
- Environmentally compliant waste service (Dfa)
- Enhance beautification of towns and surrounding areas (dFa)



**HOW WE WILL
MEASURE SUCCESS**



**KEY STRATEGIES, PLANS
SERVICES AND ONGOING
ACTIVITIES THAT SUPPORT THIS
THEME**

Achieving 100% of key business initiatives in annual Operational Plans

Trended performance improvements in biennial Council performance survey

DES environmental authority compliance

Increased landholders' participation in Rural Lands Services' programs

CW Regional Biosecurity Plan

Local Laws

Rural Lands Service Plan

Water Asset Management Plan

Waste Management Strategy

ORGANISATION



WHAT WE WANT TO SEE IN 2026

An efficient, sustainable and professional organisation.

STRATEGIC OBJECTIVES

- Improve Council’s financial sustainability (Dfa)
- Improve Council’s performance as an employer (Df)
- Improve Council’s governance performance (Da)
- Improve Council’s internal business management performance (Df)



HOW WE WILL MEASURE SUCCESS



KEY STRATEGIES, PLANS SERVICES AND ONGOING ACTIVITIES THAT SUPPORT THIS THEME

Achieving 100% of key business initiatives in annual Operational Plans

Trended performance improvements in biennial Council internal performance survey

Trended performance improvements in biennial organisational culture and satisfaction studies

Key Financial Ratios

Lost Time Injury Frequency Rate

Project Management Framework

QTC business improvement program

Long Term Financial Forecast

Continuous Improvement Strategy

Staff performance and review planning

Council Resolution Action Register

Barcoo Shire Safety Management System

Water Services Business Plan

Waste Services Business Plan



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Appendix 3 - Operational Plan 2021-22



OPERATIONAL PLAN 2021- 2022

Status Legend:

- Not scheduled to commence
- On time, on budget, in progress
- Some project concerns
- Major project concerns
- Completed
- Deferred (CEO approval required)

Key Business Initiative

Ref.	Operational Initiative	Success Measure	Responsible Officer	Status	Progress (%)	Q1 Update	Q2 Update	Q3 Update	Q4 Update
ECONOMY									
1.1	Economic Development Officer project	EDO employed by Q1	MComS						
1.2	Develop a Home Grown Employment Program	Program endorsed by Council by Q2	MComS						
1.3	Develop capacity within local business community in dealing with BSC aligned with new procurement policy	Minimum of one business session by Q4	EDO						
1.4	Deliver the Small Business Friendly Council initiative	Implement > 80% of SBFC Charter initiatives by Q4	EDO						
1.5	VICs touch screen kiosks	Kiosks installed by Q3	CTC						
1.6	Develop a BSC Employment Resourcing Strategy (including staff housing)	Strategy adopted by Council by Q1	CEO						
1.7	Source funding for Windorah Airport surface upgrades	Funding sourced by Q4	DWS						
1.8	Deliver gravel resheet CapEx program	100% of program delivered by Q4	OWM						
1.9	Deliver road reseal CapEx program	100% of program delivered by Q2	OWM						
1.10	Deliver road drainage CapEx program	100% of program delivered by Q2	OWM						
1.11	Deliver Disaster Recovery Program	2020 event works completed by Q4	DWS						
1.12	Deliver State roads contracts	100% of program delivered within contract terms by Q4	OWM						
COMMUNITY									
2.1	Develop a Community Engagement Policy and Community Engagement Strategy	Policy and Strategy adopted by Q1	MComS						
2.2	Community Engagement Strategy organisational rollout	Teams Strategy sessions by Q2	MComS						
2.3	Develop a BSC Library Service Plan	Plan developed by Q3	CTC						
2.4	BSC Library App - digital library	App operational by Q3	CTC						
2.5	Review Community Grants Policy	New policy adopted by Council by Q2	CTC						
2.6	Review delivery of shire Australia Day events	Council adopt shire approach by Q2	CTC						
2.7	Undertake community organisations needs' analysis to facilitate capacity building	Needs analysis completed by Q4	CTC						
2.8	Develop a BSC Customer Service Charter	Charter adopted by Council by Q2	MCorpS						
2.9	Construct a new Jundah SES shed	Project completed by Q3	DMC						

ENVIRONMENT									
3.1	Develop a Rural Lands Service Plan	Service Plan developed by Q3	RLO						
3.2	Exclusion fencing project finalisation	Project completed by Q2	RLO						
3.3	Establish new Land, Water and Animal Management Advisory Committee	Committee appointed by Q1	RLO						
3.4	Windorah water treatment plant replacement	New plant commissioned by Q1	DWS						
3.5	Source funding for new Jundah water treatment plant	Funding sourced by Q4	DWS						
3.6	Stonehenge water treatment plant upgrade	Upgrade completed by Q4	TSM						
3.7	Develop a Waste Management Strategy	Strategy developed by Q3	DWS						
3.8	Deliver water CapEx program	100% of program delivered by Q4	TSM						
ORGANISATION									
4.1	QTC Business Improvement Plan rollout	50% initiatives completed by Q4	CEO						
4.2	Develop a BSC Project Management Framework (PMF)	Framework developed by Q1	DWS						
4.3	Internal rollout of PMF	Rollout completed by Q2	DWS						
4.4	Review Procurement Policy	New policy adopted by Council Q3	MCorpS						
4.5	Internal rollout of Customer Service Charter	Teams charter rollout sessions completed by Q3	MCorpS						
4.6	Develop a Buildings Asset Management Plan	Plan adopted by Council by Q2	DWS						
4.7	Develop recommendations from the Employee Culture and Satisfaction survey	Recommendations developed by Q1	HRC						
4.8	Internal rollout of recommendations from the Employee Culture and Satisfaction survey	Rollout completed by Q4	HRC						
4.9	Full staff Certified Agreement (EBA) coverage	EBAs certified by Q1	CEO						
4.10	Improve management of Council resolutions	90% resolutions completed by due date	CEO						
4.11	Safety management system compliance	Achieve minimum audit standard by Q2	WHS						
4.12	Annual Report adoption within statutory timeframe	Report adoption by Council by 30/11/21	MCorpS						
4.13	Develop corporate risk register	Register developed by Q2	MCorpS						
4.14	Establish new Performance and Productivity Advisory Committee	Committee appointed by Q1	MCorpS						

Responsible Officer Legend:

CEO	Chief Executive Officer	EDO	Economic Development Officer
DWS	Director Works and Services	CTC	Community and Tourism Coordinator
OWM	Operational Works Manager	DMC	Disaster Management Coordinator
TSM	Town Services Manager	RLO	Rural Lands Officer
MCorpS	Manager Corporate Services	HRC	Human Resources Coordinator
MComS	Manager Community Services	WHS	Workplace Health and Safety Advisor